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**QUESTION 1**

Which of the following statements on Risk Management in a Scrum project is INCORRECT?

- A. The iterative nature of Scrum with its rapid turnaround time and feedback cycles allows for early detection of failures.
- B. Risks can be managed only at the project level, even if they are related to or originate in portfolios or programs.
- C. Risk Burndown Charts are an important tool for communicating information related to risks to the Stakeholders.
- D. Risk is largely minimized in Scrum due to the flexibility in adding or modifying requirements at any time in the project lifecycle.

Correct Answer: B

Reference: <http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in-projects-2/>

QUESTION 2

Which of the following is a process in the initiate phase of Scrum?

- A. Identify Scrum Master and Stakeholder(s)
- B. Estimate User Stories
- C. Conduct Daily Standup
- D. Commit User Stories

Correct Answer: A

Reference: <https://www.scrumstudy.com/whyscrum/scrums-initiate>

QUESTION 3

Which of the following is true about a Prioritized Product Backlog?

- A. A Prioritized Product Backlog should not have the most valuable User Story on top, because it could be risky.
- B. Greater value items, although potentially riskier, are given higher priority in a Prioritized Product Backlog.
- C. Uncertainty should be ruled out of the Risk-adjusted Prioritized Product Backlog.
- D. For a Sprint to succeed, User Stories picked for a Sprint should be interlinked with those selected for subsequent Sprints.

Correct Answer: B

The more uncertainty exists in a project, the riskier the project is. Therefore, it is important that riskier products in the Prioritized Product Backlog are given higher priority. Products carrying a higher level of risk will also require risk mitigation actions. When these risk mitigation actions are prioritized against the backlog, the result is a Risk Adjusted



Product Backlog. Dealing with risks early in the project does not guarantee that the project will be successful, but it does enhance the team's ability to deal with risk.

Reference: <http://blog.scrumstudy.com/prioritized-product-backlog-the-backbone-of-a-scrum-project/>

QUESTION 4

Which of the following events does NOT help the Scrum Team in identifying or resolving risks?

- A. Daily Standup Meeting
- B. Sprint Planning Meeting
- C. Financial Planning Meeting
- D. Prioritized Product Backlog Review Meeting

Correct Answer: D

Reference: <http://blog.scrumstudy.com/risk-management-in-scrum/>

QUESTION 5

As a Scrum Master, you have to coordinate with the Product Owner to ensure that an appropriate Length of Sprint is determined keeping in mind the changes expected. Which of the following statements is true in this regard?

- A. It is advisable to consider the Release Dates for the overall product or service to determine the Length of Sprint.
- B. The impact and frequency of expected changes do not have any impact on the decision related to the Length of Sprint.
- C. If the project is stable, with only minor changes expected, the Length of Sprint should be relatively shorter, 1 to 3 weeks.
- D. To get maximum benefits from a Scrum project, it is always recommended to keep the Sprint Time-boxed to 6 weeks.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/change-management-in-scrum-framework/>

QUESTION 6

Suppose you are a Scrum Master or a Scrum Team that is progressing through Tuckman's model of Group Dynamics. In which of the following stages will you be most actively involved?

- A. Forming
- B. Storming
- C. Norming



D. Performing

Correct Answer: A

Reference: <https://project-management.com/the-five-stages-of-project-team-development/>

QUESTION 7

The table given below presents some Scrum roles that play an important part in business justification and their responsibilities. Choose the option that correctly matches each role in the left hand column to its action in the

right hand column.

Scrum Role	Action
I. Sponsor	a. Facilitates creation of the projects deliverables; manages risks, changes, and impediments
II. Scrum Guidance Body	b. Defines the prioritized list of requirements and User Stories in the Prioritized Product Backlog
III. Customers and Users	c. Provides funding for the project
IV. Scrum Master	d. Provides guidelines and recommendations related to business justification techniques and confirming benefits realization

A. I-b, II-c, III-a, IV-d

B. I-a, II-c, III-b, IV-d

C. I-c, II-d, III-b, IV-a

D. I-d, II-b, III-c, IV-a

Correct Answer: D

QUESTION 8

Program Stakeholders, the Program Product Owner, Program Scrum Master, and Chief Product Owner have gathered together to create the Project Vision. They are trying to determine and document the difference between current business capabilities and the final desired set of capabilities. Which one of the following should they use to arrive at a conclusive decision?

A. Trial Project.

B. JAD Session.

C. Gap Analysis.

D. SWOT Analysis.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/tools-to-create-project-vision/>

**QUESTION 9**

A Product Owner is prioritizing user Stories to create a Prioritized Product Backlog for a project to design a banking portal. All of the following User Stories will be evaluated while prioritizing EXCEPT:

- A. User Stories that generate value for the customer.
- B. User Stories that are dependent on others for completion.
- C. User Stories that are innovative and may or may not be successfully created.
- D. User Stories that are very difficult to determine its value, create and/or deliver.

Correct Answer: D

QUESTION 10

A large software company has 8 Scrum teams with each team having a Scrum Master.

After the Daily Standup everyday with their respective teams, all Scrum Masters meet for a Scrum of Scrums. What are they likely to do during this meeting?

- A. Discuss ways to resolve technical impediments faced by development teams, especially if two or more teams face the same issue.
- B. Discuss what each individual development team member has worked on since the last time all Scrum Masters met.
- C. Discuss actions of a team that could potentially affect another team.
- D. Share a status update on all individual team member tasks.

Correct Answer: A

QUESTION 11

Peter is a Scrum Master on a software development project for a premier chain of hospitals. It is his responsibility to conduct Daily Standups. Which of the following is not answered by the Scrum Team during the Daily Standups?

- A. What will I work on today?
- B. What did I complete yesterday?
- C. Am I facing any impediments or obstacles?
- D. How will I solve the impediments that I am facing?



Correct Answer: D

Reference: <https://www.mountangoatsoftware.com/agile/scrum/meetings/daily-scrum>

QUESTION 12

Which of the following activities is NOT a part of the implementation phase in Scrum?

- A. Daily Standup Meeting.
- B. Updating the Product Backlog.
- C. Release Planning Meeting.
- D. Creating deliverables.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/exploring-the-implement-phase-of-a-scrum-project/>

QUESTION 13

A Scrum Team wants to conduct a meeting in which they plan to deliberate on ways to improve team collaboration and effectiveness in future. This can be identified as which type of meeting?

- A. Sprint Planning meeting.
- B. Review Sprint meeting.
- C. Retrospect Project meeting.
- D. Review Project meeting.

Correct Answer: A

Reference: <https://thedigitalprojectmanager.com/sprint-planning-meeting/>

QUESTION 14

Collaboration within a team is an important principle of Scrum. All of the following activities constitute collaboration EXCEPT:

- A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.
- B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.
- C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.
- D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Correct Answer: A



Reference: <https://www.oreilly.com/library/view/head-first-agile/9781491944684/ch04.html>

QUESTION 15

Which of the following statements about non-core Scrum roles is correct?

- A. Non-core roles are mandatorily required for the Scrum project to be successful.
- B. Non-core roles are supportive roles indirectly responsible for the success or failure of the project.
- C. Non-core roles are involved with the project, but do not have any interest in the project.
- D. Non-core roles have a formal stature on the project team and are continuously involved in the Scrum process.

Correct Answer: A

Reference: <https://pdtraining.com.au/assets/pdf/SBOK-Chapter-1-Introduction.pdf>

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