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**QUESTION 1**

You are the Scrum Master on a project to develop machine parts for automobile manufacturing. The Product Owner on your project proposes to use Utility Function to find out the stakeholders\' risk tolerance level. Which of the following is NOT a risk tolerance classification?

- A. Risk Averter.
- B. Risk Seeker.
- C. Risk Mitigator.
- D. Neutral Risk Taker.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/how-to-identify-risk/>

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**QUESTION 2**

Impediments are a part of any project. Which of the following is NOT true about impediments in Scrum?

- A. They reduce the productivity of a Scrum team.
- B. Impediments can be both internal and external.
- C. Impediments should be documented only by the team members in the Impediment Log.
- D. Impediments faced are brought up by the Scrum Team during the Daily Standup Meeting.

Correct Answer: B

Reference: <https://study.com/academy/lesson/impediments-in-scrum-project-management.html>

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**QUESTION 3**

To enable the Product Owner to successfully deploy the product release as a part of the Ship Deliverables process, the Scrum Master should ensure that:

- A. The Scrum Team creates Deliverables as agreed upon
- B. The Release Plan and Prioritized Product Backlog are updated
- C. The Scrum Team creates the Release Planning Schedule
- D. The Scrum team Accepts/Rejects the deliverables during Demonstrate and Validate Sprint process

Correct Answer: A

Reference: <http://blog.scrumstudy.com/what-is-the-role-of-the-scrum-product-owner/>

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#### QUESTION 4

Each Scrum role has specific responsibilities in managing a Scrum project. Below, choose the role that is correctly matched to its responsibility.

- A. Product Owner - invites to a grooming session only those stakeholders whose feedback is required and who can make final decisions about which suggested changes can be considered as Formal Change Requests.
- B. Scrum Master - ensures that the requirements and Acceptance Criteria are not altered during the Sprint Review Meeting.
- C. Stakeholders - incorporate new and modified features into the deliverables whenever possible.
- D. Scrum Team - decide whether the change can wait until the next Sprint or represents an urgent situation that may require ending the current Sprint and starting a new one.

Correct Answer: B

Reference: <http://blog.scrumstudy.com/change-management-in-scrum-framework/>

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#### QUESTION 5

A Scrum Team wants to conduct a meeting in which they plan to deliberate on ways to improve team collaboration and effectiveness in future. This can be identified as which type of meeting?

- A. Sprint Planning meeting.
- B. Review Sprint meeting.
- C. Retrospect Project meeting.
- D. Review Project meeting.

Correct Answer: A

Reference: <https://thedigitalprojectmanager.com/sprint-planning-meeting/>

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#### QUESTION 6

To ensure that there is no gap between the customer's expectation from the project, and the deliverables produced, the Scrum Master has to eliminate environmental obstructions that the team may face, that may affect the quality of the deliverables. To do so, apart from Quality Planning, the team has to ensure Quality Control, and Quality Assurance. Which of the following statements is true regarding Quality Assurance and Quality Control?

- A. Quality Control involves execution of planned quality activities; Quality Assurance involves carrying out integration-type activities.
- B. Quality Control lessons are learned during the Sprint Retrospect meeting; Quality Assurance is demonstrated during the Sprint Review Meeting.
- C. Quality Control activities are carried out during the process of Creating Deliverables that are potentially shippable;



Quality Assurance activities are usually standalone activities, not carried out as part of the work.

D. Specific skills are not required to perform Quality Control activities; Quality Assurance is a significant factor of the definition of Done.

Correct Answer: B

Quality control refers to the execution of the planned quality activities by the Scrum Team in the process of creating deliverables that are potentially shippable. It also includes learning from each set of completed activities in order to achieve continuous improvement. Within the cross-functional team, it is important to have the skills necessary to perform quality control activities. During the Sprint Retrospect Meeting, team members discuss lessons learned. These lessons act as inputs into continuous improvement and contribute to the improvement of ongoing quality control. Quality is required not only in products, but also in processes. Quality assurance refers to the evaluation of processes and standards that govern quality management in a project to ensure that they continue to be relevant. Quality assurance activities are carried out as part of the work. In fact, quality assurance is a significant factor of the definition of Done. The deliverable isn't complete if appropriate quality assurance has not been conducted. Often, quality assurance is demonstrated during the Sprint Review Meeting.

Reference: <http://blog.scrumstudy.com/quality-control-and-quality-assurance-in-scrum/>

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## QUESTION 7

Program Stakeholders, the Program Product Owner, Program Scrum Master, and Chief Product Owner have gathered together to create the Project Vision. They are trying to determine and document the difference between current business capabilities and the final desired set of capabilities. Which one of the following should they use to arrive at a conclusive decision?

- A. Trial Project.
- B. JAD Session.
- C. Gap Analysis.
- D. SWOT Analysis.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/tools-to-create-project-vision/>

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## QUESTION 8

The Chief Scrum Master facilitates the Scrum of Scrums Meeting. Which of the following statements about a Scrum of Scrums Meeting is true?

- A. This meeting can be conducted at any time without any pre-determined intervals.
- B. This meeting can be scaled up.
- C. This meeting is always time-boxed.
- D. This meeting is relevant only for high-investment projects.

Correct Answer: B



Reference: <https://www.smartsheet.com/blog/5-stages-creating-successful-scrum-scrums#theimportance-ofproject-management-soft-skills-in-scrum-of-scrums>

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#### QUESTION 9

answered?

- A) What has my team been working on since the last meeting?
  - B) What will my team do until the next meeting?
  - C) What were other teams counting on our team to finish that remains undone?
  - D) What is our team planning on doing that might affect other teams?
- A. C and D
- B. A and B
- C. B and D
- D. All of the above.

Correct Answer: C

Reference: [http://www.cs.vsu.ru/~svv/spm/SBOK\\_Guide\\_3rd\\_edition\\_English\\_Sample.pdf](http://www.cs.vsu.ru/~svv/spm/SBOK_Guide_3rd_edition_English_Sample.pdf) (59)

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#### QUESTION 10

Which of the following statements is NOT true of an Impediment Log?

- A. Impediment Log can be discussed during Daily Standup.
- B. Internal impediments from within the team are never recorded in the Impediment Log, and only brought up during the Daily Standups.
- C. Transparency in Scrum ensures swift and easy identification of impediments.
- D. Scrum Master maintains and updates the Impediment Log.

Correct Answer: B

Reference: <http://blog.scrumstudy.com/scrumbstudy-scrum-video-on-daily-standup-meeting-and-itsimportanceto-a-scrum-team/>

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#### QUESTION 11

Which of the following comparisons is true about Scrum and Traditional Project Management?

- A. In Scrum, upfront planning is high, while in Traditional Project Management it is low.



B. In Scrum, performance measurement is based on plan conformity, while in Traditional Project Management it is based on business value.

C. In Scrum, customer involvement is high throughout the project, while in Traditional Project it varies according to the project's lifecycle.

D. In Scrum, Quality Assurance is process centric, while in Traditional Project Management it is customer centric.

Correct Answer: C

Reference: <http://blog.scrumstudy.com/why-use-scrum-2/>

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## QUESTION 12

Which of the following is NOT an objective of a Retrospect Sprint Meeting?

A. Identify Process Improvements.

B. Identify Feature Improvements.

C. Identify Best Practices.

D. Identify Process problems and bottlenecks.

Correct Answer: B

Primary objectives of Retrospect Sprint meeting are to identify three specific things:

1.

Things the team needs to keep doing: best practices

2.

Things the team needs to begin doing: process improvements

3.

Things the team needs to stop doing: process problems and bottlenecks

4.

These areas are discussed and a list of Agreed Actionable Improvements is created. Reference: <http://blog.scrumstudy.com/all-about-retrospect-sprint-meeting/>

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## QUESTION 13

You are working in a \$50 million project to remove weeds from National monument areas.

You are responsible for achieving maximum business value for the project, and represent the Voice of the Customer. What role do you play in this project?



- A. Scrum Master.
- B. Product Owner.
- C. Sponsor.
- D. Scrum Guidance Board.

Correct Answer: B

The Product Owner is the person responsible for achieving maximum business value for the project. He or she is also responsible for articulating customer requirements and maintaining business justification for the project.

The Product Owner represents the Voice of the Customer.

Reference: <https://www.quora.com/When-is-the-product-owner-identified-in-a-scrum-project>

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#### QUESTION 14

On a hydroelectric power project, damage to life and property due to floods and landslides has been identified as a potential risk. Which of the following Risk Assessment Techniques can be used by the Scrum Team to assess the potential risk, and its impact on project objectives?

- A. Probability Impact Grid.
- B. Probability Trees.
- C. Pareto Analysis.
- D. Expected Monetary Value.

Correct Answer: A

Reference: <https://scrumstudy.wordpress.com/2014/08/27/scrum-master-how-are-risks-assessed-in-a-scrumproject/>

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#### QUESTION 15

The Scrum framework, being an Agile iterative process, inherently minimizes risk. Many Scrum practices facilitate effective management of risk. Choose the option that is NOT a correct pairing of a Scrum characteristic with its role in minimizing risk:

- A. Flexibility: Business-environment-related risk
- B. Regular feedback: Expectations-related risk
- C. Team ownership: Estimation related risk
- D. Transparency: Investment risk

Correct Answer: D



Reference: [http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in- projects/](http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in-projects/)

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