PSM-I^{Q&As}

Professional Scrum Master I

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QUESTION 1

The Definition of Done serves which three purposes? (Choose three.)

A. Describe the purpose objective and timebox of each Scrum event

B. Guide the Developers on how many Product Backlog items to select for the Sprint

C. Describe the work that must be mostly done before the Sprint is allowed to end

D. Create a shared understanding of when work is complete

E. Increase transparency

Correct Answer: CDE

QUESTION 2

When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.

B. The Scrum Masters from each Scrum Team define a common Definition of Done.

C. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.

D. When multiple Scrum Teams are working together on a product, they must mutually define and comply with the-same Definition of Done.

Correct Answer: D

Reference: https://www.scrum.org/forum/scrum-forum/5438/product-owner-and-definition-done

QUESTION 3

Who starts the Daily Scrum?

A. The person coming in last. This encourages people to be on time and helps to stay within the time-box.

B. Whoever the Development Team decides should start.

C. The person who has the token.

D. The Scrum Master. This ensures that the Development Team has the meeting and stays within the time-box.

E. The person who last broke the build.

Correct Answer: B

Reference: https://effectussoftware.com/blog/how-to-create-value-daily-scrum-meeting/#:~:text=Who%20starts%20the%20Daily%20Scrum,discussed%20during%20the%2015%20minutes

QUESTION 4

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint? (Choose the best answer.)

A. During the Daily Scrum.

B. Never. The entire Scrum Team is accountable for creating value every Sprint.

C. Whenever a team member can accommodate more work.

D. At the Sprint Planning Event.

Correct Answer: D

QUESTION 5

Which does a self-organizing Development Team choose?

A. Sprint length.

B. How to best accomplish its work.

C. Stakeholders for the Sprint Review.

D. When to release, based on its progress.

E. Product Backlog ordering.

Correct Answer: B

Reference: https://www.scrum.org/resources/blog/about-self-organizing-teams#:~:text=%22Self%2Dorganizing%20teams%20choose%20how,and%20manage%20their%20own%20work.%22

QUESTION 6

Which technique is the best way the Scrum Master can ensure that the Development Team communicates effectively with the Product Owner?

A. Monitor communications between them and facilitate direct collaboration.

B. Teach the Development Team to talk in terms of business needs and objectives.

C. Teach the Product Owner about the technologies employed during the Sprints.

D. Act as a go-between for them.

Correct Answer: A

https://agileforgrowth.com/blog/scrumteam-communication/

QUESTION 7

A member of the Development Team takes the Scrum Master aside to express his concerns about data security issues. What should the Scrum Master do?

A. Add security to the definition of "Done".

B. Tell the Product Owner to stop further development of features until the issues are fixed.

C. Create a Product Backlog item for security.

D. Go check with the testers.

E. Ask the person to share the issue with the team as soon as possible.

Correct Answer: E

QUESTION 8

Developers are self-managing, which of the following do they manage?

A. Sprint length.

B. Sprint Backlog.

C. Stakeholders for the Sprint Review.

D. When to release, based on its progress.

E. Product Backlog ordering.

Correct Answer: B

QUESTION 9

What are three benefits of self-organization? (Choose three.)

A. Increased creativity.

B. Increased rule compliance.

C. Increased accuracy of estimates.

D. Increased self-accountability

E. Increased commitment.

Correct Answer: ADE

QUESTION 10

The Product Backlog is ordered by:

A. The Product Owner with the most valuable items placed at the top.

B. Risk, where safer items are at the top, and riskier items are at the bottom.

C. Items are randomly arranged.

D. Size, where small items are at the top and large items are at the bottom.

Correct Answer: A

Reference: https://berteig.com/how-to-apply-agile/scrum-rules-the-product-backlog-is-ordered-by-the-product-owner/

QUESTION 11

Which two things are appropriate for a Scrum Master to do if the Scrum Team doesn\\'t have the tools and environment to completely finish each selected Product Backlog item? (Choose the best two answers.)

A. Coach the ScrumTeam to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.

B. Encourage the Product Owner to accept partially "Done" increments until the situation improves.

C. Refocus the current Sprint on establishing the Scrum Team\\'s environment instead of delivering an Increment.

D. Declare the Scrum Team not ready for Scrum.

E. Have the Scrum Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

Correct Answer: AE

QUESTION 12

Which three of the following are true about Scrum? (Choose the best three answers.)

A. Scrum implements self-management by replacing Project Managers with Scrum Masters.

B. Each component of Scrum serves a specific purpose and is essential to Scrum\\'s success and your usage of Scrum to develop complex products.

C. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.

D. Scrum is a framework for developing and sustaining complex products.

E. Scrum is based on empiricism and lean thinking.

Correct Answer: BDE

Reference: https://scrumguides.org/scrum-guide.html

QUESTION 13

A properly functioning Scrum Team will have at least one Release Sprint and may well have several.

A. True

B. False

Correct Answer: B

The answer is B because there is no "Release Sprint" --> Release Sprint: Each sprint must result in a potentially releasable increment, regardless of the number of teams and deliverables involved in a release, so batch sizes of undelivered work can be minimized and controlled. A so-called Release Sprint would therefore be a contra-indication to agile practice.

QUESTION 14

During the Sprint Retrospective a Scrum Team has identified several high priority process improvements. Which of the following statements is most accurate? (Choose the best answer.)

A. The Scrum Team may add items to the Sprint Backlog for the next Sprint.

B. The Scrum Team should choose at least one high priority process improvement to place in the Product Backlog.

C. The Scrum Team should decline to add a process improvement to the Sprint Backlog when things are running smoothly.

D. The Scrum Master selects the most important process improvement and places it in the Sprint Backlog

Correct Answer: A

QUESTION 15

When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.

B. The Scrum Masters from each Scrum Team define a common Definition of Done.

C. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.

D. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Correct Answer: D

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