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QUESTION 1

How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

- A. The Scrum Master speaks on their behalf.
- B. Managers are not required at the Daily Scrum.
- C. Management gives an update at the start of each Daily Scrum.
- D. The Product Owner represents their opinions.

Correct Answer: B

QUESTION 2

A Sprint Retrospective should be held:

- A. At the end of each Sprint.
- B. At the beginning of each Sprint.
- C. Only when the Scrum Team determines it needs one.
- D. At the end of the last Sprint in a project or a release.

Correct Answer: A

Reference: <https://www.mountaingoatsoftware.com/agile/scrum/meetings/sprint-retrospective#:~:text=The%20sprint%20retrospective%20is%20usually,which%20is%20usually%20quite%20sufficient>

QUESTION 3

What is the Scrum Master responsible for during the Sprint Retrospective?

- A. Summarizing and reporting the discussions to management.
- B. Prioritizing the resulting action items.
- C. Participating as a Scrum Team member and facilitating as requested or needed.
- D. Acting as a scribe to capture the Scrum Team's answers.

Correct Answer: C

QUESTION 4

A new developer is having continuing conflicts with existing Development Team members and creating a hostile environment. If necessary, who is responsible for removing the team member?



- A. The hiring manager is responsible, because he/she hired the developer.
- B. The Scrum Manager is responsible, because he/she removes Impediments.
- C. The Development Team is responsible, and may need help from the Scrum Master.
- D. The Product Owner is responsible, because he/she controls the return on investment (ROI).

Correct Answer: B

QUESTION 5

Why does the Product Owner want the Development Team to adhere to its definition of "Done"?

- A. To have complete transparency into what has been done at the end of each Sprint.
- B. To be able to reprimand the team when they don't meet their velocity goal for the Sprint.
- C. To know what the team will deliver over the next three Sprints.
- D. To predict the team's productivity over time.

Correct Answer: A

QUESTION 6

How much of the Sprint Backlog must be defined during the Sprint Planning event?

- A. Just enough tasks for the Scrum Master to be confident in the Development Team's understanding of the Sprint.
- B. The entire Sprint Backlog must be identified and estimated by the end of the Sprint Planning meeting.
- C. Enough so the Development Team can create its best forecast of what it can do, and to start the first several days of the Sprint.
- D. Just enough to understand design and architectural implications.

Correct Answer: C

QUESTION 7

As the Sprint Planning meeting progresses, the Development Team sees that the workload is greater than they can handle. Which two are valid actions? (Choose two.)

- A. Recruit additional Development Team members before the work can begin.
- B. The Development Team ensures that the Product Owner is aware, starts the Sprint, and monitors progress.
- C. Cancel the Sprint.
- D. Remove or change selected Product Backlog items.



E. The Development Team works overtime during this Sprint.

Correct Answer: BD

QUESTION 8

Multiple Scrum Teams working on the same project must have the same Sprint start date.

A. True

B. False

Correct Answer: B

<https://www.scrum.org/forum/scrum-forum/43558/multiple-scrum-teams-must-use-same-sprint-start-date-same-product>

QUESTION 9

Who has the final decision about the order of items in the Product Backlog? (Choose the best answer.)

A. The Stakeholders.

B. The Product Owner.

C. The Scrum Team.

D. The Scrum Master.

E. The Developers.

Correct Answer: B

Reference: <https://www.knowledgehut.com/tutorials/scrum-tutorial/product-owner>

QUESTION 10

A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog. However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.

B. Interacting with stakeholders.

C. Providing the Development Team with detailed specifications.

D. Describing features as Use Cases.

E. Creating detailed functional test cases.

Correct Answer: AB



QUESTION 11

Which outcome is expected as Scrum Teams mature?

- A. They will improve their definition of "Done" to include more stringent criteria.
- B. The Sprint Retrospectives will grow to be longer than 4 hours.
- C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
- D. Sprint Reviews will no longer be needed.
- E. A Scrum Master is no longer needed since they are a mature team now.

Correct Answer: A

QUESTION 12

A Scrum Team is a cohesive unit of professionals that consists of which of the following? (Choose all that apply.)

- A. Users.
- B. One Scrum Master.
- C. Developers.
- D. Customers.
- E. One Product Owner.

Correct Answer: BCE

Reference: <https://www.scruminc.com/scrum-team/#:~:text=The%20Scrum%20Team%20consists%20of,a%20time%2C%20the%20Product%20Goal>

QUESTION 13

The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog.

- A. True
- B. False

Correct Answer: A

QUESTION 14

If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of the original Scrum Team? (Choose the best answer.)



- A. Its productivity is likely to decrease.
- B. Its productivity is likely to stay the same.
- C. Its productivity is likely to increase.
- D. We do not know until a Sprint has run.

Correct Answer: A

QUESTION 15

What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

- A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
- B. Add security concerns to the definition of "Done".
- C. Add a Sprint to specifically resolve all security concerns.
- D. Delegate the work to the concerned department.
- E. Have the Scrum Team create Product Backlog items for each concern.

Correct Answer: BE

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