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**QUESTION 1**

A business analyst is working on a highly complex project and has elicited a large number of requirements from stakeholders in several departments. Due to the large number of requirements, the stakeholders have determined that they would like to prioritize them to minimize a potentially large scope.

Which technique could the business analyst use to manage requirements?

- A. Storyboarding
- B. RACI models
- C. SMART goals
- D. MoSCoW

Correct Answer: D

QUESTION 2

How can a business analyst show progressive iterations of product development to stakeholders after the requirements baseline has been approved?

- A. Review performance data with the project sponsor.
- B. Conduct requirement walkthrough sessions.
- C. Create prototype proof-of-concept models.
- D. Talk to distinct testing groups to check testing status.

Correct Answer: B

QUESTION 3

While preparing a business case, an experienced business analyst faces difficulty in deciding which of three different solution options to recommend. The senior vice president (SVP) who requested the business case favors an outsourced solution; however, an analysis favors a custom-developed solution, either but internally or using contract labor.

To prepare the recommendation, what should the business analyst do?

- A. Perform solution evaluation.
- B. Recommend the SVP's choice, as it is most likely to be adopted.
- C. Review the stakeholder analysis
- D. Formulate a weighted-ranking matrix.

Correct Answer: D

**QUESTION 4**

A business analyst has captured all of the requirements from the various stakeholders within the organization and has compiled them into a complete list. After reviewing the list of requirements with the stakeholders, it is determined that the list of requirements is too large and will exceed the allotted budget.

Which tool or technique should the business analyst use with the stakeholders to prioritize the requirements to determine which requirements are approved, deferred, or rejected?

- A. SMART Goals
- B. MoSCoW Analysis
- C. SWOT Analysis
- D. Timeboxing Analysis

Correct Answer: A

QUESTION 5

A business analyst from Company A has been assigned a project to document and identify requirements for a new commercial software implementation. The first step is to break down the business analysis deliverables into activities and

tasks. Then, the business analyst will add an estimate of the time needed to complete the work.

Which type of estimation technique is the business analyst using?

- A. Analogous
- B. Bottom-up
- C. Delphi
- D. Parametric

Correct Answer: D

QUESTION 6

Requirements for a project have already been approved and finalized when a stakeholder approaches the project team with a change to one of their requirements. Which method of document control should the business analyst use to document changes in requirement(s) versioning?

- A. Project plan
- B. Statement of work
- C. Traceability matrix



D. Problem or opportunity statement

Correct Answer: C

QUESTION 7

To reduce the amount of time and effort needed to create a product specification for a project; the business analyst plans to reuse:

- A. risk assessments.
- B. qualitative analysis.
- C. quantitative analysis.
- D. requirements.

Correct Answer: D

QUESTION 8

A business analyst has been asked to investigate a problem. This investigation will provide input towards developing a business case. The business analyst wants to first understand the company's current business processes.

Which technique should the business analyst use?

- A. MoSCoW
- B. RACI matrix
- C. Observation
- D. User stories

Correct Answer: C

QUESTION 9

The project team is working on the requirements specifications for a new product. The team reached a decision on which requirements will be included in the next release. A third of the stakeholders endorse one approach while no other approach achieved more than a quarter of the vote.

Which decision role was used?

- A. Majority
- B. Unanimity
- C. Plurality
- D. Consensus



Correct Answer: D

QUESTION 10

Change control systems include provisions to implement changes without formal review in the event of an emergency. When the provision is utilized:

- A. changes must still be documented and captured.
- B. the risk associated with the change is not evaluated.
- C. a change control board should be established.
- D. changes can be applied without further managerial involvement.

Correct Answer: A

QUESTION 11

A business analyst is working with the project manager, company auditors, and project stakeholders to determine whether formal signoff should be required for the project. For which reason would the business analyst recommend formal signoff to the group?

- A. The organization follows an iterative project life cycle.
- B. The project impact is contained within a small department of the company.
- C. Errors in the product could result in financial solvency.
- D. The industry is unregulated.

Correct Answer: A

QUESTION 12

A business analyst is developing a traceability matrix to determine whether or not any gaps exist and to identify any discrepancies.

ID		Business Need	Status	Priority

Which critical field is needed to ensure that the traceability matrix is usable?

- A. Hierarchy
- B. Requirements description
- C. Status



D. Owner

Correct Answer: B

QUESTION 13

The following requirement was included in a business requirements document: "An API shall be built to send data back and forth from the accounting system to the customer relationship system so that name and address data can be synchronized." What should be done with this business requirement?

- A. It should remain because it specifies the reason why the business requirement is needed.
- B. It should be revised because it states a solution to the problem rather than the business need.
- C. It should be removed because it does not state how often the data should be synchronized.
- D. It should remain because it specifies the type of data and the source system.

Correct Answer: D

QUESTION 14

A business analyst has been assigned to a project to implement a new phone system for a customer call center. The business analyst will need to create a business case. Which of the following components will the business analyst use as input to the business case?

- A. Product scope
- B. Work breakdown structure
- C. Project timeline
- D. Project scope

Correct Answer: D

QUESTION 15

Through user acceptance testing, a software flaw was identified. What should the business analyst do next as part of the root cause analysis in order to analyze and resolve the discrepancy?

- A. Create an interface analysis
- B. Create a Delphi estimation.
- C. Create a functional decomposition.
- D. Create a fishbone diagram.

Correct Answer: D



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