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QUESTION 1

Testing that often occurs between "Done" and "Done, Done" is:

- A. Exploratory testing
- B. Acceptance testing
- C. Unit testing
- D. Test driven development

Correct Answer: A

QUESTION 2

The Agile Manifest principle, "Our highest priority is to satisfy the customer through early and continuous delivery of valuable software", is achieved through which Scrum practice?

- A. Daily Scrum
- B. Sprints
- C. Release Planning
- D. Sprint Planning

Correct Answer: B

QUESTION 3

The scrum master for a large project must provide an estimate of what can be delivered in six months.

What should the scrum master do?

- A. Commit to a specific feature set for delivery
- B. Explain that a commitment will be provided after planning
- C. Have the team estimate in story points to commit to a specific set of features
- D. Use the team's historical velocity to calculate a range of features that can be delivered

Correct Answer: B

QUESTION 4

Kanban cards should always be written using User Stories.



- A. True
- B. False

Correct Answer: B

QUESTION 5

What is the first thing an agile development team should do when planning an iteration?

- A. Assign the tasks to one team member.
- B. Separate the stories into tasks.
- C. Estimate the stories\' tasks.
- D. Help establish the next sprint\'s goal.

Correct Answer: C

Reference: <https://resources.collab.net/agile-101/agile-sprint-planning-iteration-planning>

QUESTION 6

A scrum team has eight developers, but only two are database engineers. During the last few retrospectives, the team identified that most sprint stories are dependent upon database engineers. This has created a bottleneck in completing stories.

What should be proposed to the team?

- A. Have other team developers attend training to learn database skills.
- B. Monitor the retrospectives of two additional sprints before taking action.
- C. Plan fewer stories for the sprint to reduce the database engineers\' workload.
- D. Ask the scrum master to work with the product owner to remove backlog stories that have database dependency.

Correct Answer: A

QUESTION 7

A team is creating a highly marketed, time-sensitive product. The agile coach is concerned that anything other than exceptional quality will result in bad publicity for the company.

What should the agile coach ensure that developers do?

- A. Establish pair programming partners, and regularly perform peer reviews.
- B. Perform demos at the end of each iteration.



- C. Send coding to the quality assurance (QA) team upon completion.
- D. Demonstrate each feature to the client as soon as coding is complete.

Correct Answer: B

QUESTION 8

An agile team is working on a new product. To ensure that all unknown issues are clarified before committing to the scope, the team plans to work only on spike user stories for the next three sprints. What should the agile coach do in this situation?

- A. Ensure that the spikes identify the risks early in the project to increase the chances of success
- B. Ensure that the business sponsor accepts the proposal and agrees to fund the additional spike sprints
- C. Recommend that, in the first sprint, user stories with higher priority be executed in addition to the spike
- D. Support the decision, because release planning will be improved, and the product backlog can be better groomed after all spikes are executed

Correct Answer: C

QUESTION 9

Every Project Management Life Cycle (PMLC) has a sequence of processes that include these phases:

Scoping
Planning
Launching
Monitoring & Controlling
Closing

- A. True
- B. False

Correct Answer: A

QUESTION 10

During a project's last iteration, an agile team struggled with a feature's delivery due to the lack of a required skill. The project has already incurred a five-day delay. A further delay of at least 10 days is anticipated.

What should the agile project leader have done to avoid this situation?

- A. Provided just-in-time training of the required skill to specific team members



- B. Lowered the feature's priority until a team member acquired the skill to build it
- C. Assigned the feature to another agile team that had members with the required skills
- D. Ensured that the team was comprised of cross-functional, generalized specialists

Correct Answer: D

QUESTION 11

Which of the following is part of the 12 practices defined in eXtreme Programming (XP)?

- A. Risk management
- B. Small releases
- C. Project management
- D. Project charter

Correct Answer: B

QUESTION 12

Osmotic communication is when team members obtain information from overhead conversations.

- A. True
- B. False

Correct Answer: A

QUESTION 13

An agile team has received several new features to be added to the product backlog. The team is struggling to provide a reasonable estimate for feature development due to a lack of experience.

How should an experienced agile practitioner assist the team?

- A. Add a task to the product backlog to allow the team time to investigate and experiment prior to estimating.
- B. Add a task to the product backlog to allow the team to apply a wideband Delphi estimation technique.
- C. Add a task to the product backlog to allow the team to apply planning poker to estimate the effort.
- D. Add a task to the product backlog to allow the team to apply a three-point estimation technique.

Correct Answer: A



QUESTION 14

What are the 5 values of Agile Modeling?

- A. Communication, Simplicity, Feedback, Courage, Humility
- B. Communication, Efficiency, Transparency, Courage, Humility
- C. Communication, Simplicity, Feedback, Adaption, Continuous Improvement

Correct Answer: A

QUESTION 15

A mature agile team welcomes a new member. Due to poor experiences with a previous team, the new member is reluctant to communicate.

What should the agile project leader do?

- A. Bring up the new member's impediments at the next meeting to demonstrate team support of input
- B. Assure the new member that inputs on impediments are valued, and demonstrate this at the next meeting
- C. Have a senior lead work with the new member to avoid a negative impact on team productivity
- D. Privately work with the new member to address any impediments

Correct Answer: A

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