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**QUESTION 1**

Scrum is both an iterative and incremental Agile process.

- A. True
- B. False

Correct Answer: A

QUESTION 2

After completing the release plan, the team realizes that the project is very likely to have a negative ROI. What should the team do?

- A. Prioritize the backlog, and remove low-priority stories from the release plan to ensure a positive ROI
- B. Replace some team members to reduce the release costs and minimize a negative ROI
- C. Perform a root-cause analysis to remove waste from the delivery process and increase the ROI
- D. Communicate the risk of negative ROI to the stakeholders, and update the release plan

Correct Answer: D

QUESTION 3

What is the reason to develop personas as part of User Story creation?

- A. When the conversation is centered on the high-level flow of a process
- B. When trying to better understand stakeholder demographics and general needs
- C. When trying to capture the high-level objective of a specific requirement
- D. When communicating what features will be included in the next release

Correct Answer: B

QUESTION 4

During mid-sprint changes, an agile facilitator meets with the executive and development teams. During the meeting, executive team members resolve conflicts, and on their own initiative, review the iteration charts to discuss changes to the iteration's functional goal.

What practice is the agile facilitator implementing?

- A. Building openness and transparency on the project's health and status



- B. Facilitating conflict resolution among executive team members
- C. Using active stakeholder involvement to build features in an incremental and iterative approach
- D. Seeking continuous feedback from executive team members

Correct Answer: B

QUESTION 5

Operations and Maintenance staff should not be part of the Agile team.

- A. True
- B. False

Correct Answer: B

QUESTION 6

Stakeholders are displeased with the latest release of a product's software. While most stakeholders attended every sprint review, they were otherwise largely uninvolved in the project. What should the agile practitioner have done to ensure stakeholder satisfaction?

- A. Communicated early and often, as outlined in the communications matrix
- B. Ensured engagement among stakeholders and the product owner
- C. Conducted additional stakeholder reviews and demos
- D. Worked with the product owner to prioritize user stories

Correct Answer: D

QUESTION 7

The purpose of Work in Progress (WIP) limits is to prevent the unintentional accumulation of work, so there isn't a bottleneck.

- A. True
- B. False

Correct Answer: A

QUESTION 8

DRAG DROP



How do you read a burndown bar chart? Match the phrases below to create instructions.

Select and Place:

As tasks are completed		the bottom of the bar is raised.
When tasks are added to the original set		the top of the bar is lowered.
When tasks are removed from the original set		the top of the bar moves up or down.
When the amount of work involved in a task changes		the bottom of the bar is lowered.

Correct Answer:

As tasks are completed	the top of the bar is lowered.	
When tasks are added to the original set	the bottom of the bar is lowered.	
When tasks are removed from the original set	the bottom of the bar is raised.	
When the amount of work involved in a task changes	the top of the bar moves up or down.	

QUESTION 9

Which is NOT a role on an XP team?

- A. Coach
- B. Customer
- C. Product Owner
- D. Programmer

Correct Answer: C

QUESTION 10

Suppose 8 new members joined the development team, and the team size is now 15. The daily Scrum is getting noisy and exceeding the 15 minutes time-box. What is the most effective way to address this situation?

- A. Divide the team into two teams with minimum dependency and have two separate daily Scrums.
- B. Do nothing; allow the large team to exceed the time-box by a few minutes each meeting.
- C. Increase the time-box for the daily Scrum to 30 minutes.
- D. Ask the team members to only update on the impediments and highlight only the important ones.



Correct Answer: A

QUESTION 11

An agile team has been in place for five years and the customer is satisfied with the team's performance and deliverables. Now that the product is built and delivered, the customer is considering the future role of the Scrum Master. What should the customer do?

- A. Expand the Scrum Master's role to other projects, while allowing them to support the current project.
- B. Release the Scrum Master, since the team is adequately skilled with agile practices.
- C. Expand the product owner's role to serve as the Scrum Master, while providing additional product knowledge.
- D. Increase the functional manager's role to act as the Scrum Master, while providing additional information about functional areas.

Correct Answer: A

QUESTION 12

The person responsible for the Scrum process, making sure it is used correctly and maximizing its benefit:

- A. Product Owner
- B. Coach
- C. Scrum Master
- D. Scrum Manager

Correct Answer: C

QUESTION 13

Which of the following is a weakness of an Adaptive PMLC Model?

- A. Does not waste time on non-value-added work
- B. Does not waste time planning uncertainty
- C. Cannot identify what will be delivered at the end of the project
- D. Avoids all management issues processing scope change requests

Correct Answer: C

QUESTION 14



Select the statements that are TRUE about the Product Owner. (Choose two.)

- A. The Product Owner can clarify the backlog during the Sprint
- B. The Product Owner estimates the size of the Sprint backlog
- C. The Product Owner prioritizes the Product backlog
- D. The Product Owner defines the Sprint Goal before the Sprint Planning meeting

Correct Answer: AC

QUESTION 15

What is the best definition of "Done"?

- A. Whatever will please the Product Owner
- B. It is determined by the Scrum Master
- C. The product has passed QA and has all of the required release documentation
- D. The definition of "Done" is one that would allow the development work to be ready for a release.

Correct Answer: D

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