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QUESTION 1

What is the function of a Project Management Office (PMO)?

- A. To focus on the coordinated planning, prioritization, and execution of projects and subprojects that are tied to the parent organizations or the client's overall business objectives.
- B. To coordinate and manage the procurement of projects relevant to the parent organization's business objectives and to administer the project charters accordingly.
- C. To administer performance reviews for the project manager and the project team members and to handle any personnel and payroll issues.
- D. To focus on the specified project objectives and to manage the scope, schedule, cost, and quality of the work packages.

Correct Answer: A

QUESTION 2

Which tool and technique is used in Conduct Procurements?

- A. Teaming agreements
- B. Expert judgment
- C. Bidder conferences
- D. Contract types

Correct Answer: C

QUESTION 3

Which technique is commonly used for the Quantitative Risk Analysis activity?

- A. Brainstorming
- B. Strategies for Opportunities
- C. Decision Tree Analysis
- D. Risk Data Quality Assessment

Correct Answer: C

QUESTION 4

A car company authorized a project to build more fuel-efficient cars in response to gasoline shortages. With which of the



following strategic considerations was this project mainly concerned?

- A. Market demand
- B. Legal requirements
- C. Strategic Opportunity
- D. Technological advance

Correct Answer: A

QUESTION 5

Which Knowledge Areas include processes from the Closing Process Group?

- A. Project Quality Management and Project Time Management
- B. Project Scope Management and Project Risk Management
- C. Project Stakeholder Management and Project Cost Management
- D. Project Integration Management and Project Procurement Management

Correct Answer: D

QUESTION 6

A project manager builds consensus and overcomes obstacles by employing which communication technique?

- A. Listening
- B. Facilitation
- C. Meeting management
- D. Presentation

Correct Answer: B

QUESTION 7

The milestone list is an input to which process from the Planning Process Group?

- A. Define Activities
- B. Estimate Activity Durations
- C. Estimate Activity Resources
- D. Sequence Activities

Correct Answer: D



QUESTION 8

An output of the Direct and Manage Project Work process is:

- A. Deliverables.
- B. Activity lists.
- C. A work breakdown structure.
- D. A scope statement.

Correct Answer: A

QUESTION 9

Which tool or technique is used in the Estimate Costs process?

- A. Acquisition
- B. Earned value management
- C. Vendor bid analysis
- D. Forecasting

Correct Answer: C

QUESTION 10

The completion of the project scope is measured against the:

- A. requirements documentation.
- B. project scope statement.
- C. project management plan.
- D. work performance measurements.

Correct Answer: C

QUESTION 11

The risk shared between the buyer and seller is determined by the:

- A. assumption log.
- B. quality checklist.



C. risk register.

D. contract type.

Correct Answer: D

QUESTION 12

Tools and techniques used in Direct and Manage Project Work include:

A. Process analysis and expert judgment

B. Analytical techniques and a project management information system

C. Performance reviews and meetings

D. Expert judgment and meetings

Correct Answer: D

QUESTION 13

Which of the following choices is a contract closure tool or technique?

A. Contract plan

B. Procurement plan

C. Closure process

D. Procurement audits

Correct Answer: D

QUESTION 14

A project manager has created an issue log to document issues communicated by project team members during weekly team meetings. This is an input of:

A. Manage Stakeholder Expectations.

B. Monitor and Control Risks.

C. Plan Risk Management.

D. Report Performance.

Correct Answer: A



QUESTION 15

Which of the following is an input into the Develop Project Team process?

- A. Enterprise environmental factors
- B. Organizational process assets
- C. Project staff assignments
- D. Performance reports

Correct Answer: A

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