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**QUESTION 1**

A project manager is involved with minimizing unauthorized changes to the project. Which of the following will BEST assist with these changes?

- A. Risk register
- B. Quality management metrics
- C. Scope statement
- D. Budget scope

Correct Answer: C

QUESTION 2

Which of the following risk strategies can be used to ensure a positive risk is realized?

- A. Accept
- B. Enhance
- C. Share
- D. Exploit

Correct Answer: D

QUESTION 3

During the project management process, an organization develops a document that details preferred and authorized interactions among project team members, senior management, and other project stakeholders. Which of the following types of documents were developed?

- A. Quality management plan
- B. Change control plan
- C. Communications management plan
- D. Risk management plan

Correct Answer: C

QUESTION 4

A project team has determined that all status reports will be sent via email. Which of the following components of the project plan documents this information?



- A. Status report plan
- B. Communication plan
- C. Discussion plan
- D. Decision log

Correct Answer: B

QUESTION 5

Which of the following represents a good reason for formally closing out a project?

- A. To provide historical information for future projects
- B. To manage stakeholders' expectations
- C. To promote team cohesiveness
- D. To keep a record in case someone comes back later with an issue after transition

Correct Answer: A

QUESTION 6

A project starts out as a small three month project. One month into the project, a stakeholder asks the team for additional functionality, which is estimated to take an additional three weeks. The project manager implements the functionality while waiting for approval. This is known as which of the following?

- A. Change request
- B. Risk
- C. Resource constraint
- D. Scope creep

Correct Answer: D

QUESTION 7

Which of the following shows how often contracts would be closed for the procurements on a project?

- A. During phase gate review
- B. After the project is completed
- C. At the end of the project
- D. At the end of the contract



Correct Answer: D

QUESTION 8

Which of the following would be common kick-off meeting activities? (Select TWO).

- A. Develop Work Breakdown Structure
- B. Determine if the project meets organizational goals
- C. Create project charter
- D. Establish project roles and responsibilities
- E. Communicate stakeholder expectations

Correct Answer: DE

QUESTION 9

While working on a project, an unforeseen event arises that impacts a project objective. Which of the following should be updated as a result?

- A. Stakeholder register
- B. Issue log
- C. Risk register
- D. Change log

Correct Answer: B

QUESTION 10

A project risk is defined as a condition or event that:

- A. might occur and needs monitoring.
- B. cannot be avoided.
- C. does not directly affect the project.
- D. occurs and needs mitigating.

Correct Answer: A

QUESTION 11



Which of the following activity sequencing techniques uses nodes to symbolize the dependencies of each activity?

- A. Critical Path Method
- B. Critical Chain Method
- C. Arrow Diagramming Method
- D. Gantt Chart Method

Correct Answer: C

QUESTION 12

As part of the business case, which of the following criteria will drive a feasibility study to be performed?

- A. Low complexity project
- B. Aligns with the provided RFP
- C. There is a legal/regulatory requirement
- D. Project has never been done before

Correct Answer: D

QUESTION 13

The project manager has received an approved change request. Which of the following actions should the project manager take NEXT?

- A. Schedule a meeting with the change advisory board to discuss the impact of the change
- B. Perform a probability and impact assessment on the approved change
- C. Hold a team meeting to ensure the change is immediately implemented
- D. Develop a plan to incorporate the change into the project

Correct Answer: D

QUESTION 14

A project scope document should include which of the following items? (Select TWO).

- A. Cost control
- B. Continuous service improvements
- C. Key performance indicators



- D. Detailed objectives
- E. Risk management plan

Correct Answer: CD

QUESTION 15

Which of the following may include meetings, status reports, and email distribution lists?

- A. Change control plan
- B. Meeting minutes
- C. Project schedule
- D. Communication plan

Correct Answer: D

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