# PK0-003<sup>Q&As</sup>

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CompTIA Project+ (2009)

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**QUESTION 1**

Which of the following techniques is premised by a relatively small number of causes resulting in the majority of defects?

A. Law of averages

B. Six sigma

C. Pareto analysis

D. Ishikawa diagram

Correct Answer: C

**QUESTION 2**

An organization has developed a project that will be taking place in a volatile climate. Which of the following aspects of the project plan will be affected, and what action should the project manager take?

A. Scope management; complete a communications plan

B. Cost management; prepare a budget analysis

C. Risk management; create a risk matrix

D. Work performance information; implement a WBS

Correct Answer: C

**QUESTION 3**

Objectives contained in the charter should resolve the:

A. Scope statement

B. Assumptions

C. Risks

D. Problem statement

Correct Answer: D

**QUESTION 4**

Which of the following defines a purpose of a Work Breakdown Structure (WBS)?

A. The WBS helps to specifically identify and organize the scope of the project.

B. The WBS allows only one check of the specifics of the deliverables of the project.

C. The WBS makes the project deliverables less concise and concrete.

D. The WBS combines the project objectives into less specific criteria.

Correct Answer: A

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**QUESTION 5**

Which of the following would be included in the project transition plan?

A. Specifications used for quality control measurements.

B. Comparison of project deliverables with organizational strategic goals.

C. Maintenance responsibilities of the project deliverables.

D. Analysis of the project expenditures.

Correct Answer: C

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**QUESTION 6**

A project is having issues because the team is unclear what they should be doing and who should be doing it. This could have been avoided by using:

A. A risk register.

B. Change management.

C. A communication plan.

D. An issues log.

Correct Answer: C

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**QUESTION 7**

Which of the following are included in phase gate approvals?

A. Lessons learned, budget schedule review

B. Change control board, committee consulting

C. Audit trails, retention, and version control

D. Cost estimate and resources required

Correct Answer: A

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**QUESTION 8**

A project manager is completing a project schedule network diagram using boxes to represent the project activities that are connected by lines to show their dependencies. Which of the following tools is the project manager using?

A. AOA

B. WBS

C. ADM

D. PDM

Correct Answer: D

**QUESTION 9**

Which of the following components would be included in a project charter? (Select TWO).

A. Communications plan

B. Key project deliverables

C. Work Breakdown Structure

D. High level cost estimates

E. Specific project milestones

Correct Answer: BD

**QUESTION 10**

Which of the following scheduling algorithms establishes floats, durations, and paths between work schedule activities?

A. AON

B. PERT

C. CPM

D. GERT

Correct Answer: C

**QUESTION 11**

Which of the following is included in the project charter?

A. Work assignments

B. Problem statement

C. Cost-benefit analysis

D. Feasibility assessments

Correct Answer: B

**QUESTION 12**

A project manager has calculated their project to have a SV of -$5,000. Which of the following conclusions is correct?

A. The project is over budget

B. The project baseline is incorrect

C. The project is behind schedule

D. The project is under budget

Correct Answer: C

**QUESTION 13**

Some of the stakeholders are losing interest in the project because of its length. Which of the following should the project manager implement in this situation?

A. Remove the stakeholders who are losing interest to ensure successful completion of the project.

B. Limit communication with the stakeholders to the bare minimum and only report on the progress and not the issues.

C. Implement a concise and reoccurring communication plan which focuses on the project goal and accomplishments.

D. Review the project goal with the stakeholder and allow them to make the appropriate changes to keep them interested.

Correct Answer: C

**QUESTION 14**

A statement of work (SOW) has been heavily revised by the stakeholders. Which of the following should be implemented to make it easier to determine how many times the document has been revised?

A. Version control

B. A document revision date

C. Approval signatures from each stakeholder

D. A change request

Correct Answer: A

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**QUESTION 15**

Which of the following is included in decision oversight?

A. Local, state, and federal laws

B. Change control board, committee consulting

C. Tollgate approval, project phase transition

D. Audit trails, retention, and version control

Correct Answer: B

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