

Vendor: Pegasystems

Exam Code: PEGACMBB

Exam Name: PRPC Certified Methodology Black Belt Exam

Version: Demo

QUESTION NO: 1

In the SmartBPM methodology, when should project enablement training (role based training) begin? (Choose one)

- A. Project Initiation
- B. Elaboration
- C. Inception
- D. None of the above

Answer: A

QUESTION NO: 2

The full scope of the Directly Capturing Objectives (DCO) session is defined as running the Application Profiler during the Inception phase. True or False

- A. True
- B. False

Answer: B

QUESTION NO: 3

From a flow rule you can see links to what elements of the flow? (Choose four)

- A. Various shapes in the flow
- B. Requirements
- C. Starting models
- D. Flow-wide Local Actions
- E. Entire flows

Answer: A,B,D,E

QUESTION NO: 4

The following action occurs during all phases of the SmartBPM® Methodology: (Choose one)

- A. Quality checks
- B. Governance
- C. Directly Capturing Objectives
- D. All of the above

Answer: D

QUESTION NO: 5

Use case rules can reference or be referenced by which other rules? (Choose 3)

- A. Flows
- B. Activities
- C. Requirements
- D. Validation rules
- E. Properties

Answer: A,B,C

QUESTION NO: 6

The program roadmap presents the big picture for solution development. This roadmap is divided into _____ which are divided into _____ which are made up of _____. (Choose one)

- A. Use cases, slivers, projects
- B. Projects, use cases, slivers
- C. Use cases, projects, slivers
- D. Projects, slivers, use cases

Answer: D

QUESTION NO: 7

It is a best practice to create an inventory of existing objectives, requirements, use cases, and other project artifacts because: (Choose Two)

- A. Reusing artifacts saves time and effort
- B. These artifacts can be used to enter information into the Application Profiler
- C. These artifacts can be used to extract information from the Project Management Framework
- D. These artifacts are required to create a new application

Answer: A,B

QUESTION NO: 8

When these artifacts are combined they result in a checklist that shows the business has received the expected value from this application: (Choose two)

- A. Objectives
- B. Requirements
- C. Use cases
- D. Project scenarios

Answer: A,B

QUESTION NO: 9

The following processes/tools are used in the Inception phase EXCEPT: (Choose one)

- A. Project Plan Template
- B. Methodology Alignment Workshop
- C. Project Management Framework
- D. Test Management Framework

Answer: D

QUESTION NO: 10

All of the following are benefits realized from the SmartBPM® Methodology EXCEPT: (Choose one)

- A. Short release cycles ensure maximum value is obtained along the way
- B. Strict project management planning and measurement using tollgate milestones
- C. Users provide higher quality requirements for subsequent releases after first-hand experience
- D. Planning for multiple releases establishes a framework that ensures value gain in the future

Answer: B

QUESTION NO: 11

Which one of the following statements about Directly Capturing Objectives (DCO) sessions is true? (Choose one)

- A. One of the basic DCO sessions is the Prep and Crop
- B. DCO sessions take place at the beginning of the Construction phase
- C. The only rules modified during DCO sessions are requirements and use cases
- D. None of the above

Answer: D

QUESTION NO: 12

In which phase of the SmartBPM® Methodology can the Project Management Framework (PMF) be used? (Choose one)

- A. Inception
- B. Elaboration
- C. Construction
- D. All of the above
- E. None of the above

Answer: D

QUESTION NO: 13

Which of the following is a characteristic of a Prep and Review Directly Capturing Objectives (DCO) session? (Choose one)

- A. Team has more time to develop mockups, digest the requirements, and formulate questions
- B. Team performs high-level review of all documents in preparation for a DCO session
- C. At the end of a DCO session, the team performs a quick review of the captured process flow and UI
- D. All of the above

Answer: D

QUESTION NO: 14

Which of the following is a characteristic of a White Board and Review Directly Capturing Objectives (DCO) session? (Choose two)

- A. Team has more time to develop mockups, digest the requirements, and formulate questions
- B. Team performs high-level review of all documents in preparation for a DCO session
- C. At end of a DCO session, team will perform quick review of captured process flow and UI
- D. This DCO session needs to be moderated closely

Answer: B,C

QUESTION NO: 15

Which of the following are objectives of Directly Capturing Objectives (DCO) sessions: (Choose one)

- A. Ensure teams collaborate on a process so that all aspects are covered
- B. To give the business and its delegates an opportunity to clearly articulate business needs
- C. To provide a forum for IT, testing, and training resources to validate use cases that affect their areas
- D. All of the above

Answer: D

QUESTION NO: 16

In which phase should alerts/logs be reviewed? (Choose one)

- A. Elaboration
- B. Construction
- C. Transition
- D. All of the above
- E. None of the above

Answer: D

QUESTION NO: 17

Which of the following are artifacts produced in a Directly Capturing Objectives (DCO) session? (Choose one)

- A. Draft flows, draft UI, refined requirements, and detailed use cases
- B. Draft flows, fully functional UI, requirements, and use cases
- C. Flows, fully functional UI, requirements, and use cases
- D. None of the above

Answer: A

QUESTION NO: 18

Which of the following factors influence a Go / No-Go decision for the rollout of an application? (Choose three)

- A. Performance issues
- B. Sliver is too small
- C. Many enhancements requests are queued
- D. Quality Assurance (QA) results
- E. User Acceptance Testing (UAT) results

Answer: A,D,E

QUESTION NO: 19

Which of the following are used for testing and Quality Assurance (QA)? (Choose one)

- A. Use cases
- B. Project Management Framework
- C. Test Management Framework
- D. Automated Unit Testing
- E. All of the above

Answer: E

QUESTION NO: 20

Following best practices which Directly Capturing Objectives (DCO) tool should be used for Change Management? (Choose one)

- A. Application Profiler
- B. Test Management Framework
- C. Project Management Framework
- D. Application Accelerator
- E. All of the above

Answer: C

QUESTION NO: 21

When do performance checks using PAL/alert logs begin? (Choose one)

- A. Transition
- B. Inception
- C. Go-Live
- D. Elaboration / Construction

Answer: D

QUESTION NO: 22

When is the Phase Readiness checklist not referred to? (Choose one)

- A. Each phase
- B. Start of a phase
- C. End of a phase
- D. Only in particular phases

Answer: D

QUESTION NO: 23

Complete the following statement: Preflight is used to determine if the _____. (Choose one)

- A. application accelerator can be used to kick start the application development
- B. resulting functionality is in scope of the defined use cases
- C. rules created for the application are guardrail compliant
- D. All of the above

Answer: C

QUESTION NO: 24

The Application Profile gathers detailed information on requirements, use cases, actors, class structure, and flows. True or False

- A. True
- B. False

Answer: B

QUESTION NO: 25

The Automated Sizing tool enables resources to change the baseline estimates from which the automated estimates are generated. True or false

- A. True
- B. False

Answer: A

QUESTION NO: 26

A fully functional flow must be generated in a Directly Capturing Objectives (DCO) session to comply with best practices. True or False

- A. True
- B. False

Answer: B

QUESTION NO: 27

The Test Management Framework (TMF) has the capability to create test scenarios using a wizard. True or False

- A. True
- B. False

Answer: A

QUESTION NO: 28

What is the recommended frequency and duration for Governance meetings? (Choose one)