P3OF^{Q&As}

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

A. Appoint a P3O Sponsor for each region

B. Implement the portfolio prioritization and optimization technique

C. Implement standard collaborative tools

D. Support the fast track mobilization of programmes

Correct Answer: C

QUESTION 2

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

A. Contribute to planning tranches of delivery

B. Document the desired future state

C. Use their influence to champion the change

D. Implement appropriate PPM tools

Correct Answer: C

QUESTION 3

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

A. Transfer resources back to operational areas

B. Review processes to ensure they continue to support a programme

C. Feedback to the COE any methods used as part of programme delivery

D. Return office accommodation back to business as usual

Correct Answer: C

QUESTION 4

Which occurs when the P3O implementation programme is closed?

A. Vision Statement is refined to reflect delivery

B. Blueprint is produced to document processes

C. Risks to the implementation are captured

D. P3O capability becomes business as usual

Correct Answer: D

QUESTION 5

Which is an area where improvement targets and related Key Performance Indicators should be set?

A. Improved portfolio balance in terms of overall risk and lifecycle stages

B. Greater independence from strategic objectives

C. Increased number of projects in start-up at any one time

D. Increased number of programmes scoring amber or red at a gated review

Correct Answer: A

QUESTION 6

Which factor will NOT influence the size of a P3O?

A. Number and type of functions it will deliver

B. Size of the programmes and projects it will support

C. Budget of the programmes and projects it will support

D. Training requirements for its members of staff

Correct Answer: D

QUESTION 7

Which is NOT a specific area where KPIs should be set as a minimum to measure a P3O model\\'s success?

A. Reduced cost of skilled resources

B. Enhanced contribution to strategic objectives

C. Improved portfolio balance in terms of overall risk

D. Increased overall programme success rates in relation to benefits realization

Correct Answer: A

QUESTION 8

Which does NOT describe how services are provided within a Virtual P3O model?

A. Staff work across an organization without a physical structure to support them

B. Resources use embedded consistent standards

C. Resources are in a single P3O office within a central corporate function

D. Professional staff are embedded within business teams

Correct Answer: C

QUESTION 9

Which is a functional area within a P3O model?

A. Hub Portfolio Office connected by spokes

B. COE functions or services

C. Virtual Office

D. Flexible resource pool

Correct Answer: B

QUESTION 10

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

A. Collaborative

B. Individual

C. Integrated

D. Networking

Correct Answer: B

QUESTION 11

Which is part of the business governance structure whose requirements MUST be met by the reporting of a P3O?

A. Senior Management Board

B. External stakeholders

C. Component offices within the P3O

D. HeadofP3O

Correct Answer: A

QUESTION 12

What is insufficient support to utilise or recruit required skills\\' in relation to implementing a P3O?

A. Common barrier to agreeing a mandate

B. Underlying success factor

C. Source of a threat to achieving the Blueprint

D. Principle for extracting value from programme and project investment

Correct Answer: C

QUESTION 13

Which is a typical information assurance role of a P3O?

A. Escalating issues to senior management

B. Providing capacity planning for the portfolio

C. Ensuring data security requirements are assessed at the beginning of each project

D. Booking accommodation for operational staff

Correct Answer: C

QUESTION 14

Who does a P3O support by providing practical hands-on help?

A. Customer/user community

B. Programme and Project Managers

C. Suppliers

D. Senior managers

Correct Answer: B

QUESTION 15

What model has permanent decentralized offices with temporary Programme Offices, as required?

A. P3O with Hub Portfolio Offices

B. P3O with Organization Portfolio Office

C. P3O with Temporary Offices

D. Virtual P3O

Correct Answer: A