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QUESTION 1

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

- A. Ensure that the Programme Board assess and understand what the Blueprint means
- B. Work with the Business Change Team to design a coherent Blueprint
- C. Confirm the impact on the Blueprint if programme changes are proposed
- D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Correct Answer: A

QUESTION 2

What role stipulates and guides the direction of a risk actionee?

- A. Risk owner
- B. Design Authority
- C. Programme Manager
- D. Project board

Correct Answer: A

QUESTION 3

What does the 'I' stand for in POTI, the model that helps with Blueprint development?

- A. Investment
- B. Implementation
- C. Induction
- D. Information

Correct Answer: D

QUESTION 4

What role initiates assurance reviews of supplier performance and ensures that lessons learned are implemented?

- A. Senior Responsible Owner
- B. Programme Manager



C. Business Change Manager

D. Programme Office

Correct Answer: B

QUESTION 5

Which area of management within programme quality tracks and protects project outputs?

A. Process

B. Asset

C. Information

D. Supply chain

Correct Answer: B

QUESTION 6

Which is a purpose of a Programme Office?

A. Obtaining authorization to proceed with transition

B. Providing expertise in the use of programme management tools

C. Approving changes that improve the Business Case

D. Defining clear rules for the escalation of risk and issues

Correct Answer: B

QUESTION 7

Which statement MOST characterizes an individual acting as a leader rather than a manager?

A. Involved in increasing throughput

B. Emphasises output quality

C. Concerned with clarifying the vision

D. Motivated by procedures

Correct Answer: C

QUESTION 8



Which is a trigger for a compliance programme?

- A. The corporate board has created a vision for change
- B. A number of stand-alone projects would benefit from better coordination
- C. The organization has to change to meet requirements of new legislation
- D. The organization chooses to take a new innovative approach to product development

Correct Answer: C

QUESTION 9

What role acts as the nerve centre for the programme?

- A. Programme Office
- B. Programme Assurance
- C. Programme Board
- D. Design Authority

Correct Answer: A

QUESTION 10

Which is a description of a programme resource?

- A. The objective of a programme
- B. A process to control a programme
- C. A logical grouping of projects within a programme
- D. An input required by a programme

Correct Answer: D

QUESTION 11

Which is an area of focus of the Programme Office during the design of the Blueprint?

- A. Maintaining control over the different versions of the Blueprint
- B. Consulting with senior business managers on the future state
- C. Providing strategic guidance during the design of the Blueprint
- D. Ensuring a collaborative approach to authoring and assembling the Blueprint



Correct Answer: A

QUESTION 12

Which is encapsulated in a Vision Statement?

- A. Information required for the future business operations
- B. Complete picture of how the programme is going to work
- C. Better future that will be delivered by the programme
- D. Future operating model for the organization

Correct Answer: C

QUESTION 13

What role has a focus on leading reviews and ensuring adequate assurance is designed into controls?

- A. Senior Responsible Owner
- B. Programme Manager
- C. Business Change Manager
- D. Programme Office

Correct Answer: A

QUESTION 14

Which is a responsibility of the Programme Manager?

- A. Approves programme's progression to next tranche
- B. Defines risk thresholds for the programme's projects
- C. Ensures appropriate programme assurance is in place
- D. Reports regularly on programme progress

Correct Answer: D

QUESTION 15

Which is the MOST likely source of uncertainties whilst transitioning to new ways of working?

- A. Project development



- B. Programme level
- C. Operational activities
- D. Strategic development

Correct Answer: C

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