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QUESTION 1

Which characteristic describes management rather than leadership?

A. It is always required in a business-as-usual context

B. It clarifies the current state and the vision of the future

C. It resolves the tension between the current state and the vision

D. It is most effective when influencing people face-to-face

Correct Answer: B

QUESTION 2

What document describes a programme\\\'s projects, their timescales and dependencies?

A. Project brief

B. Highlight report

C. Blueprint

D. Projects Dossier

Correct Answer: D

QUESTION 3

Which is one of the critical organizational elements aligned by programme management?

A. Stakeholder communication

B. Evolutionary change

C. Quality control and assurance

D. Delivery mechanisms for change

Correct Answer: D

QUESTION 4

Why does a programme require a continual process of realignment?

A. Programmes deal with outcomes whereas projects deal with outputs

B. The programme plan describes the activities required to implement its projects

C. An organization\\'s projects should belong to a single programme

D. Programmes need to be able to respond to changes in corporate strategy

Correct Answer: B

Reference: https://repmt.com/learning-paths/msp-managing-successful-programmes/

QUESTION 5

In which perspective are risks MOST likely to be found if a transition is not properly managed and resourced?

A. Operational

B. Programme

C. Project

D. Strategic

Correct Answer: A

QUESTION 6

What provides an outline picture of what will be delivered by the programme?

A. Blueprint document

B. Programme brief

C. Programme mandate

D. Vision statement

Correct Answer: B

Reference: https://www.nationalcollege.org.uk/transfer/open/adsbm-phase-5-module-6-managingprogrammes/adsbm-p5m6-s4/adsbm-p5m6-s4t5_M.html

QUESTION 7

What term represents the desired state of the organization achieved after transition?

A. Capability

B. Output

C. Benefit

D. Outcome

Correct Answer: D

QUESTION 8

Which role focuses on monitoring the progress of the programme at a strategic level?

A. Sponsoring group

B. Programme manager

C. Senior responsible owner

D. Risk manager

Correct Answer: B

Reference: https://www.simplilearn.com/delivering-the-capability-tutorial

QUESTION 9

Which role is responsible for delivering the capability?

A. Programme board

B. Senior responsible owner

C. Programme manager

D. Business change manager

Correct Answer: B

Reference: https://www.simplilearn.com/delivering-the-capability-tutorial

QUESTION 10

What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

A. Programme Office

B. Programme Manager

C. Programme Board

D. Business Change Manager

Correct Answer: C

Reference: https://www.finance-ni.gov.uk/articles/roles-and-responsibilities-programme-board

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QUESTION 11

What provides a visual representation of risk aggregations and interdependencies?

A. Probability impact grid

B. Risk register

C. Summary risk profile

D. Risk management framework

Correct Answer: A

Reference: https://www.simplilearn.com/overview-of-risk-and-issue-management-tutorial

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QUESTION 12

Which governance theme includes carrying out an assessment of the effectiveness of the decisions taken by programme leaders?

A. Blueprint Design and Delivery

B. Leadership and Stakeholder Engagement

C. Quality and Assurance Management

D. Programme Organization

Correct Answer: B

QUESTION 13

Which is NOT a reason for Managing the Tranches?

A. To implement the Risk Management Strategy

B. To coordinate and manage project delivery

C. To maintain focus on stable operations

D. To maintain information and asset integrity

Correct Answer: A

Reference: https://www.simplilearn.com/managing-the-tranches-tutorial

QUESTION 14

Which is a characteristic of a programme?

A. It manages the planning, monitoring and control of projects

B. It co-ordinates, directs and oversees the implementation of a set of related projects and activities

C. It delivers one or more outputs in accordance with an agreed business case

D. It defines an organization\\\'s approach to achieving its corporate objectives in a given area of business

Correct Answer: B

Reference: https://repmt.com/learning-paths/msp-managing-successful-programmes/

QUESTION 15

Which of the following statements about the core elements of successful communications is true?

1.

 Stakeholder analysis is required

2.

 Audit trail is established

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: A

Reference: https://www.simplilearn.com/leadership-and-stakeholder-engagement-within-thetransformational-flow-tutorial

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