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Agile Analysis

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QUESTION 1

The team is creating plans at the Strategy Horizon. Diverse opinions are delaying this effort because different people are focused on different timeframes. After some discussion the team realizes they need to focus their efforts on the following viewpoint:

- A. Business view of the teams working on the initiatives
- B. Micro-view of the potential changes to the organization
- C. Broader view of the impact of the change to the organization
- D. Local view of the effect on the community.

Correct Answer: C

QUESTION 2

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are describing improvements as being deliberate and achieved through business analysis.

This team is discussing the:

- A. Solution
- B. Need
- C. Context
- D. Change

Correct Answer: D

Change is the act of transformation in response to a need. Change works to improve the performance of an enterprise. These improvements are deliberate and controlled through business analysis activities.

QUESTION 3

The following type of learning and feedback could result in identifying new items for the backlog:

- A. Velocity metrics and retrospective results
- B. Flow metrics and testing results
- C. Burndown chart and management feedback
- D. Impact metrics and stakeholder feedback



Correct Answer: A

QUESTION 4

When recommending solution options at the Initiative Horizon, the team decides that their goal is to provide decision makers with:

- A. The exact cost and timeframe options will take to complete
- B. Just enough information to make an informed and accurate decision
- C. The list of stakeholders that are allowed to have input
- D. Everything known about the resource team doing the delivery

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (25)

QUESTION 5

The team is delivering a high priority solution component and is discovering new information about the need and how well the work being delivered satisfies it. They conclude that learnings from this component will be used to:

- A. Refine the components
- B. Explain the components
- C. Implement the components
- D. Descope the components

Correct Answer: A

QUESTION 6

After some debate the delivery team decides to use the product roadmap because it will help them:

- A. Align strategy to goals
- B. Maintain defined scope
- C. Keep the team on schedule
- D. Align increments with product vision

Correct Answer: A

Reference: <https://www.modernanalyst.com/Resources/Articles/tabid/115/ID/3129/10-Tips-for-Creating-anAgile-Product-Roadmap.aspx>



QUESTION 7

The team realizes it is important that solution components are analyzed:

- A. In great detail so as much information as possible is available for subsequent work
- B. To provide answers to any potential questions from senior management
- C. So enough information is available to meet all stakeholder needs
- D. To a level of precision that is just enough to make an informed next decision

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (44)

QUESTION 8

During a delivery team meeting, some members of the team are confused about the "time" dimension depicted on a story map. After some discussion they conclude it describes:

- A. User story implementation order
- B. The project timeline
- C. Sequence of activities a user follows
- D. Time to complete stories

Correct Answer: D

QUESTION 9

Backlog items that are dependent on other backlog items compromise and limit rapid decision making, fast delivery and strategic alignment by not leveraging:

- A. Feedback loops
- B. Daily standups
- C. Retrospectives
- D. Thinking like a customer

Correct Answer: A

QUESTION 10

The standard format for documenting Behavioural Driven Development scenarios helps to maintain focus on:



- A. Verifiable conditions, events, and actions
- B. The user need and expected value.
- C. Alignment of iterations with known user concerns.
- D. The layers of modernist analysis

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (66)

QUESTION 11

Making decisions based on a realistic understanding of current organizational strengths, capabilities, and challenges, is represented in the agile analysis principle of:

- A. See the whole
- B. Individuals and interactions over process and tools
- C. Think as a customer
- D. Understand what is doable

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (36)

QUESTION 12

Strategic decision makers are considering large amounts of complex information covering many different areas. To reduce the information to a manageable level of complexity, they decide to use the following:

- A. Reduction
- B. MoSCoW approach
- C. Models
- D. Filtering

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (35)

QUESTION 13

The Product Owner reviews the value of the solution being created to gain an understanding of the context, the solution, and the stakeholders. Which principle of agile business analysis is the Product Owner demonstrating?



- A. Understand the Waste
- B. Plan Backlog Priority
- C. See the Whole
- D. Collaboration over Contracts

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (19)

QUESTION 14

The team demonstrates they value customer collaboration over contract negotiation by:

- A. Constantly refining their understanding of the need based on stakeholder feedback
- B. Learning what works by trying things out
- C. Making people the center of the work
- D. Updating the backlog based on the solution created

Correct Answer: A

Reference: http://thinkrelevance.com/how-we-work/agile_principles#/agile-customer_collaboration

QUESTION 15

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Backlog refinement
- B. Portfolio kanban
- C. Purpose alignment model
- D. Story elaboration

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (39)

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