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**QUESTION 1**

Which of the following techniques is described in the statement below?

"It evaluates the abstract early start and finish dates and late start and finish dates for all activities devoid of any resource limitations by performing a forward and backward pass analysis through the schedule network."

- A. Resource utilization
- B. Resource leveling heuristic
- C. Critical path method
- D. Critical Chain method

Correct Answer: C

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**QUESTION 2**

You work as a project manager for PassGuide Inc. You have to calculate the detailed cost, which is rolled up (or summarized) to higher levels for total project estimates. Which of the following techniques will you use to accomplish the task?

- A. Analogous
- B. Three-point
- C. Bottom-up
- D. Parametric

Correct Answer: C

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**QUESTION 3**

Jane works as a project manager for PassGuide Inc. Various projects are running under her administration. Holly, the team leader of a project, provides Jane the performance indexes of her project. The schedule variance (SV) of her project is 15. What does this figure illustrate?

- A. Holly's project is ahead of the schedule.
- B. Holly's project is behind the schedule.
- C. Holly's project has costs that are higher than planned.
- D. Holly's project is right on target.

Correct Answer: A

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**QUESTION 4**

Which one of the following best describes a quality metric?

- A. An operational definition in specific terms what something is and how the quality control processes measures it.
- B. A value associated with a project process that may be measured in the cost of achieving the process results.
- C. An operational definition in specific terms what something is and how the quality assurance processes measures it.
- D. The ability of an entity to satisfy stated and implied needs.

Correct Answer: A

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**QUESTION 5**

Which of the following refers to the transmission of a message from one person to another in a simple triangle consisting of the context, the sender, the message, and the receiver?

- A. Communication
- B. Crisis
- C. Collaboration
- D. Compromise

Correct Answer: A

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**QUESTION 6**

In which of the following forecasting techniques is an attempt made to develop forecasts through group consensus?

- A. Time series method
- B. Casual/econometric method
- C. Delphi technique
- D. Judgmental forecasting method

Correct Answer: C

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**QUESTION 7**

Which of the following theories states that humans have five needs and the needs above the hierarchy cannot be met until the lower needs are met?

- A. Maslow's Hierarchy of Needs
- B. Ouchi's Theory Z



C. McGregor's Theory of X and Y

D. Expectancy Theory

Correct Answer: A

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#### QUESTION 8

Which of the following statements describes the critical path?

A. It is the shortest path in the project network diagram.

B. It cannot be crashed.

C. It is always one path with the longest duration.

D. It shows the project's earliest date for completion.

Correct Answer: D

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#### QUESTION 9

You work as a project manager for PassGuide Inc. You are working on a project where there is a limited amount of detailed information about the project or program. Which of the following estimation techniques will you use to accomplish the task?

A. Three-point

B. Analogous

C. Bottom-up

D. Parametric

Correct Answer: B

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#### QUESTION 10

You work as a project manager for PassGuide Inc. You have to measure the potential risks on the two dimensions of a graph. Which of the following charts will you use to accomplish the task?

A. Gantt chart

B. Risk probability and impact matrix

C. Pareto chart

D. Control chart

Correct Answer: B

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**QUESTION 11**

You work as a project manager for PassGuide Inc. You have to subdivide project deliverables and project work into smaller, more manageable components. Which of the following processes will you use to perform the above task?

- A. Create WBS
- B. Verify scope
- C. Control scope
- D. Define activities

Correct Answer: A

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**QUESTION 12**

Which of the following processes improves the competencies and interaction of the team?

- A. Acquire project team
- B. Develop project team
- C. Project human resource plan process
- D. Manage project team

Correct Answer: B

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**QUESTION 13**

Jenny is the project manager for her organization. Her project is not doing well on project schedule performance, and management wants her to predict how the project schedule and cost will end. Management has asked Jenny to report and forecast her project's performance based on the Judgmental methods. Which of the following judgmental methods will Jenny use to accomplish the task?

Each correct answer represents a complete solution. Choose all that apply.

- A. Scenario building
- B. Technology forecasting
- C. Autoregressive moving average
- D. Forecast by analogy

Correct Answer: ABD

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**QUESTION 14**



Mark is the project manager of the BFL project for his organization. He and the project team are creating a probability and impact matrix using RAG rating. There is some confusion and disagreement among the project team as to how a certain risk is important and priority for attention should be managed. Where can Mark determine the priority of a risk given its probability and impact?

- A. Risk management plan
- B. Look-up table
- C. Risk response plan
- D. Project sponsor

Correct Answer: B

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#### QUESTION 15

Which of the following is described in the statement below? "It is an approved time-phased budget that monitors and measures cost performance throughout the project life cycle."

- A. Cost baseline
- B. Scope baseline
- C. Cost budgeting
- D. Cost estimation

Correct Answer: A

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