



EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

What question regarding business change governance support and enablement relates to business change design?

- A. Are we getting the business benefits?
- B. Are we doing the right things?
- C. Are we getting things done well?
- D. Are we doing things the right way?

Correct Answer: D

QUESTION 2

Which of the following are key stakeholders in a temporary Project Office?

1.Organization Portfolio Office 2.Business as usual staff 3.Suppliers to the project 4.Project Board members

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4
- D. 2,3,4

Correct Answer: C

QUESTION 3

Which describes P3O assurance services?

- A. Independent of the programme being assured
- B. Integrated into the programme being assured
- C. Carried out by the delivery support function
- D. Supports Programme Managers in delivery

Correct Answer: A

QUESTION 4

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?



1.

Feedback to the line manager should be given on performance

2.

Staff members will be reluctant to return

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: C

QUESTION 5

Which P3O model features a single permanent office providing strategic planning and portfolio support?

A. P3O model with Hub Portfolio Offices

B. Organization Portfolio Office

C. Temporary Office

D. Virtual Office

Correct Answer: B

QUESTION 6

P3O model?

A. Risk management

B. Programme planning

C. Secretariat support

D. Strategic planning or portfolio support

Correct Answer: D

QUESTION 7

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

A. Challenging project data



- B. Scrutinising the impact of project delivery on business as usual
- C. Escalating risks and issues
- D. Providing a secretariat service to management boards

Correct Answer: D

QUESTION 8

What is a portfolio, programme and project management standards office?

- A. Organization Portfolio
- B. Hub Portfolio
- C. Programme
- D. COE

Correct Answer: D

QUESTION 9

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- B. P3O
- C. Project
- D. Portfolio

Correct Answer: B

QUESTION 10

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. Provides support by ongoing prioritization of change initiatives
- B. Understands the capability to be delivered by the programme being supported
- C. Provides appropriate decision support to the customers of each office
- D. Considers risk from a strategic viewpoint

Correct Answer: C



QUESTION 11

Which is an underlying success factor for a VirtualP3Omodel?

- A. Good Heads of Hub Portfolio Offices are available
- B. Standards continue to be developed by monitoring external best practice
- C. Current culture and approaches are challenged
- D. P3Ocosts are seen as an unnecessary overhead

Correct Answer: B

QUESTION 12

What is used with senior managers to identify the role of aP3Oin providing governance?

- A. P3Omodel
- B. P3Oinformation portal
- C. Enterprise PPM solutions
- D. P3Ovalue matrix

Correct Answer: D

QUESTION 13

Which activity first occurs during the '\\Define\\' process in the permanentP3Omodel lifecycle?

- A. Understand how stakeholders currently view theP3Ofunctions provided
- B. Create an outline vision of the required changes to theP3Ofunctions provided
- C. Determine in further detail the processes theP3Owill operate
- D. Deliver the enhancedP3Ocapability

Correct Answer: C

QUESTION 14

Which role is responsible for developing a Portfolio Dependencies Register?

- A. Programme Specialist
- B. Portfolio Analyst
- C. Reporting



D. Tools Expert

Correct Answer: B

QUESTION 15

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. P3O information portal
- B. Skills development and maintenance
- C. Management dashboards
- D. Facilitation - workshop techniques

Correct Answer: B

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