



EX0-003^{Q&As}

Managing Successful Programmes Foundation

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QUESTION 1

Which activity should be undertaken by the Programme Board?

- A. Quantify the financial impact on a business area
- B. Decide how much risk the programme should accept
- C. Ensure the programme fits into the organizational context
- D. Ensure development of programme governance arrangements

Correct Answer: B

QUESTION 2

Which is evidenced by the Business Case?

- A. Continuing affordability of the programme
- B. Responsibility for managing the Business Change Team
- C. Information about what will be subject to review
- D. Risk responses for the initial programme risks

Correct Answer: A

QUESTION 3

Which is NOT a purpose of a Blueprint?

- A. Maintain the focus on delivering the new capability
- B. Provide a clear statement of the end goal of the programme
- C. Maintain the programme's focus on delivering the required transformation
- D. Describe the current organization

Correct Answer: B

QUESTION 4

Which is a definition of a stakeholder?

- A. Someone who represents a group of Business Change Managers, similar to a senior Business Change Manager
- B. Role which provides the information hub and is the standards custodian for a programme and its delivery objectives



- C. Any individual, group or organization that can affect, be affected by, or perceive itself to be affected by, a programme
- D. Person with overall responsibility for ensuring that a project or programme meets its objectives and delivers the projected benefits

Correct Answer: C

QUESTION 5

Which is NOT a reason for Managing the Tranches?

- A. Implement monitoring and control governance for the programme
- B. Assess the programme regularly to check it is in line with the strategic direction of the organization
- C. Achieve stabilization of operational areas which have transitioned to the new state
- D. Update programme governance baselines to reflect lessons learned

Correct Answer: C

QUESTION 6

Which information about a project should be included in the Projects Dossier?

- A. How the outputs will be implemented into the business
- B. Contribution the project will make to the programme's benefits
- C. Names of the project team members
- D. Project brief for the project

Correct Answer: B

QUESTION 7

Which is a description of a programme resource?

- A. The objective of a programme
- B. A process to control a programme
- C. A logical grouping of projects within a programme
- D. An input required by a programme



Correct Answer: D

QUESTION 8

What role has a focus on leading reviews and ensuring adequate assurance is designed into controls?

- A. Senior Responsible Owner
- B. Programme Manager
- C. Business Change Manager
- D. Programme Office

Correct Answer: A

QUESTION 9

What does the 'T' stand for in POTI, the model that helps Blueprint development?

- A. Tranche
- B. Transition
- C. Technology
- D. Transformation

Correct Answer: C

QUESTION 10

Which is a purpose of a Programme Office?

- A. Obtaining authorization to proceed with transition
- B. Providing expertise in the use of programme management tools
- C. Approving changes that improve the Business Case
- D. Defining clear rules for the escalation of risk and issues

Correct Answer: B

QUESTION 11

Which BEST describes a 'reduce' response to a risk?



- A. Remove the cause
- B. Share the pain
- C. Lessen the impact
- D. Take a chance

Correct Answer: C

QUESTION 12

What role focuses on ensuring appropriate ownership of risks relating to external events beyond the boundaries of the programme?

- A. Risk owner
- B. Programme Manager
- C. SeniorResponsibleOwner
- D. Risk actionee

Correct Answer: C

QUESTION 13

Which is an assurance management technique?

- A. Benefits management
- B. Risk management
- C. Business analysis
- D. Gated review

Correct Answer: D

QUESTION 14

Which is an example of a programme resource?

- A. Configuration management
- B. Benefit
- C. Process



D. Funding

Correct Answer: D

QUESTION 15

Which is a transformational flow process?

A. Monitoring and Control Strategy

B. Issue Management Cycle

C. Planning and Control

D. Managing the Tranches

Correct Answer: D

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