



CTAL-TM_001^{Q&As}

ISTQB Certified Tester Advanced Level - Test Manager

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QUESTION 1

Which of the following would be the most significant input to estimating the time to carry out the specified testing tasks?

- A. The skills and experience of developers to correct the failures.
- B. The standards used for the requirements specification.
- C. The metrics recorded from testing the capture-replay tool.
- D. The number of testers in the company and their grade.

Correct Answer: C

QUESTION 2

Evaluate the status of the project against the defined exit criteria.

Which of the following options shows the correct status?

- A. Criteria A = OK, criteria B = OK, criteria C = OK
- B. Criteria A = NOT OK, criteria B = NOT OK, criteria C = OK
- C. Criteria A = OK, criteria B = NOT OK, criteria C = NOT OK
- D. Criteria A = NOT OK, criteria B = NOT OK, criteria C = NOT OK

Correct Answer: B

QUESTION 3

In general which part of the testing activity is most difficult to estimate?

- A. Test planning
- B. Test execution
- C. Test management
- D. Test design

Correct Answer: B

**QUESTION 4**

Continuing with the Scenario described in the previous question, which of the following topics would you need to address in detail in the master test plan?

- A. An approach to regression testing
- B. A list of boundary values for "advance amount"
- C. A description of dependencies between test cases
- D. A logical collection of test cases

Correct Answer: A

QUESTION 5

Which of the following is an example of testing as part of the requirements specification phase?

- A. A requirements review meeting
- B. A business analyst eliciting requirements
- C. Performing acceptance tests against requirements
- D. A test report showing requirements coverage

Correct Answer: A

QUESTION 6

Why might a RAD approach be a better option for the test manager rather than a sequential development?

- A. It will extend the development team's abilities and enhance future delivery capabilities.
- B. It will allow the marketing, clerical and testing staff to validate and verify the early screen prototypes.
- C. Time-box constraints will guarantee code releases are delivered on schedule.
- D. More time can be spent on test execution as less formal documentation is required.

Correct Answer: B

QUESTION 7



Regarding the process described above, what is the most important recommendation you would make using IEEE 1044 as a guide?

- A. No priority or severity assigned
- B. Incident numbering is manual rather than automated
- C. No mentioning of reproduceability
- D. No classification on type of incident

Correct Answer: A

QUESTION 8

Which of the following would you least expect to form part of the analysis of initial tool costs?

- A. Integration with other tools
- B. Learning time required to use the new tool
- C. Tool portability
- D. Evaluation of suitable tools

Correct Answer: C

QUESTION 9

The development manager is managing the review of the responses received from bidders, and has asked the in-house test manager to provide a review checklist for the test management aspects of the responses.

Which of the following checkpoints would be appropriate?

- A. The bidder's test policy should enforce that incident management fully conforms to IEEE 1044.
- B. The bidder's project strategy shows that the data content of all the test environments conforms to EU standards.
- C. The bidder's test plan shows that the application will be delivered for acceptance in six months time.
- D. The bidder's project test plan depicts a phased implementation with later delivery dates to be confirmed and states that test deliverables will be developed using IEEE 829 as a guide.

Correct Answer: D

**QUESTION 10**

Relying only on the information provided in the scenario, select the TWO items and/or features for which sufficient information is available to proceed with test design.

- A. All supported credit cards
- B. Language localization
- C. Valid and invalid advances
- D. Usability
- E. Response time

Correct Answer: AC

QUESTION 11

In general, why is it NOT a good idea to estimate the testing effort based only on a percentage of development effort? Identify THREE valid reasons.

- A. The quality of the development estimate may be poor.
- B. In general bottom-up estimation is always better than top-down estimation.
- C. The percentage based technique only applies to the V life cycle model.
- D. Using the same percentage every time does not address the level of risk of the application to be tested.
- E. The maturity of the organization, e.g. the quality of the test basis, quality of development testing, configuration management, availability of test tools, also influence the effort needed for testing.
- F. It builds on large set of historical data
- G. The result is almost always a too low estimate for the required test effort

Correct Answer: ADE

QUESTION 12

Which THREE activities would be valid steps during the development of the test strategy?

- A. Identify test staff members that will be involved in the system test
- B. Define test career paths
- C. Understand the software development life cycle used by the software house



- D. Assess the testing that needs to be done to minimize the risks
- E. Issue the test strategy document for review
- F. Define a master test plan template
- G. Perform a project risk analysis

Correct Answer: CDE

QUESTION 13

Part of the testing strategy indicates that you are going to be using systematic test design techniques. Your manager has asked that you present the main advantages of using these techniques at the next board meeting.

Identify THREE main benefits of using systematic test design techniques within this company.

- A. Easier to quickly adapt testing to changing requirements compared to experienced- based testing
- B. Targets certain types of faults
- C. Will guide experienced testers to find defects
- D. Provides a way to differentiate depth of testing based on product risks by using different techniques
- E. More enhanced documentation and therefore higher repeatability and reproducibility
- F. Will make non-systematic testing redundant
- G. Will reduce the need for early reviews

Correct Answer: BDE

QUESTION 14

You have investigated different possibilities and selected four of them to present to IT management.

Which of the proposals will you most likely give your highest recommendations?

- A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.
- B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.
- C. Internal offer from the development department of XYZ to create the regression package using CppUnit as test automation tool. One of the development groups have very good experiences in automating unit tests, and they are



willing to do training as well.

D. Solution from a tool vendor offering to educate two test team members in the use of their easy- to-use test automation capture replay tool over the first 3 month and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

QUESTION 15

Within the projects, a master test plan and phase test plan will be used. Following is a list of characteristics applicable for test plans:

Which THREE mentioned characteristics relate to the master test plan?

- A. Any deviation from the procedures described in the test strategy document
- B. The overall estimated costs, timescales and resource requirements
- C. A detailed schedule of testing activities
- D. The development deliverables to be tested
- E. Which test staff members (names) will be involved and when
- F. Level of requirements coverage achieved

Correct Answer: ABD

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