



CTAL-TM^{Q&As}

Certified Tester Advanced Level - Test Manager (CTAL-TM)

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**QUESTION 1**

Identify THREE items that would be part of the work-breakdown structure showing the key testing activities for the acceptance test project.

- A. Test planning, test case preparation and test execution for each of the four iterations
- B. Work should be explicitly allocated to test completion, test management, installation and to training on using the system
- C. Activities to deploy the system in the user environment
- D. Regression testing in the second, third and fourth iterations
- E. Development activities for unit and integration testing
- F. Reviews on requirements documentation
- G. Defining test environment requirements for system testing

Correct Answer: ABD

QUESTION 2

Since the system is in the medical domain and therefore in the safety critical area, testing needs to be rigorous and evidence is required that the system has been adequately tested. Identify THREE measures that would typically be part of the test approach in this domain and which are not always applicable in other domains!

- A. High level of documentation
- B. Failure Mode and Effect Analysis (FMEA) sessions
- C. Traceability to requirements
- D. Non-functional testing
- E. Master test planning
- F. Test design techniques
- G. Reviews

Correct Answer: ABC

QUESTION 3

Based on the information given in the scenario, identify how the team could be improved most effectively?



- A. By providing training in the payroll domain
- B. By providing a workshop on test design techniques
- C. By providing specific training on the systems being tested
- D. By providing training on reviewing requirements

Correct Answer: B

QUESTION 4

As part of the test strategy, entry and exit criteria will be defined for each test level.

Which is NOT a valid reason for using entry and exit criteria?

- A. The expectation is that development testing is not adequate.
- B. Exit criteria are used to decide on when to stop testing.
- C. Entry and exit criteria are a principal way for getting adequate resources.
- D. Using entry and exit criteria will prevent software that is not or poorly tested from going to the next test level.

Correct Answer: C

QUESTION 5

Which of the following team roles would be most appropriate to enhance the team and why?

- A. A person with the ability to complete tasks
- B. A quality assurance officer
- C. A person with in-depth technical skills
- D. A person who brings new ideas to the team

Correct Answer: D

QUESTION 6

Instead of having an independent test team within the company, the company is considering to outsource testing.

What are THREE key challenges that are typical for outsourcing?



- A. Test environment more complex
- B. Define expectation for tasks and deliverables
- C. Clear channels of communications
- D. Possibly different cultures
- E. Testing of non-functional requirements
- F. Audit trail from requirements to test cases
- G. Applying test automation

Correct Answer: BCD

QUESTION 7

Which of the following is an example of testing as part of the requirements specification phase?

- A. A requirements review meeting
- B. A business analyst eliciting requirements
- C. Performing acceptance tests against requirements
- D. A test report showing requirements coverage

Correct Answer: A

QUESTION 8

Regarding the process described above, what is the most important recommendation you would make using IEEE 1044 as a guide?

- A. No priority or severity assigned
- B. Incident numbering is manual rather than automated
- C. No mentioning of reproduceability
- D. No classification on type of incident

Correct Answer: A

**QUESTION 9**

A test log is one of the documents that need to be produced in this domain in order to provide evidence of testing. However, the level of detail of test logs can vary. Which of the following is NOT an influencing factor for the level of detail of the test logs being produced?

- A. Level of test execution automation
- B. Test level
- C. Regulatory requirements
- D. Experience level of testers

Correct Answer: D

QUESTION 10

You have been asked to write a testing strategy for the company.

Which statement best explains how risk can be addressed within the testing strategy?

- A. A test strategy should address identified generic product risks and present a process for mitigating those risks in line with the testing policy.
- B. A test strategy identifies the specific product for a project risk and defines the approach for the test project.
- C. A test strategy is derived from the test policy and describes the way risk assessments are performed in projects.
- D. A test strategy is the result of a project risk analysis and defines the approach and resources for testing.

Correct Answer: A

QUESTION 11

In addition to risk, identify TWO other components of a testing strategy.

- A. The entry and exit criteria for each test phase
- B. Test training needs for the project resources
- C. The test design techniques to be used
- D. Test performance indicators
- E. The test schedule

Correct Answer: AC

**QUESTION 12**

Considerable attention will be given in this project to defining exit criteria and on reporting back on their status. Which combination of TWO exit criteria from the list would be best to use?

- I. Total number of defects found
- II. Percentage of test cases executed
- III. Total test effort planned versus total actual test effort spent
- IV. Defect trend (number of defects found per test run over time)

- A. (i) and (ii)
- B. (i) and (iv)
- C. (ii) and (iii)
- D. (ii) and (iv)

Correct Answer: D

QUESTION 13

A test assessment has been carried out using the selected model as a reference framework. A number of recommendations have been identified and you are asked to prioritize them. Based on your knowledge of the project, you are expecting severe resistance to change.

Which of the following would be the most important selection criterion for defining the priority of the recommendations?

- A. Synchronized with the overall long-term organizational strategy
- B. Defined according to the maturity model used
- C. Most visible to stakeholders
- D. Low costs actions first



Correct Answer: C

QUESTION 14

You have investigated different possibilities and selected four of them to present to IT management.

Which of the proposals will you most likely give your highest recommendations?

- A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.
- B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.
- C. Internal offer from the development department of XYZ to create the regression package using CppUnit as test automation tool. One of the development groups have very good experiences in automating unit tests, and they are willing to do training as well.
- D. Solution from a tool vendor offering to educate two test team members in the use of their easy- to-use test automation capture replay tool over the first 3 month and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

QUESTION 15

Which of the following product risks would be most effectively addressed just by static testing?

- A. In the delivered application, one of the countries, as specified in the requirements, has not been correctly implemented.
- B. The application takes too long to process a request for additional cover.
- C. The test cases do not cover the key requirements.
- D. The successful bidder may not deliver all the required functionality on time.

Correct Answer: C
