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QUESTION 1

Decomposition, rolling wave planning, and templates are all tools and techniques for which of the following?

- A. Define Activities
- B. Estimate Activity Durations
- C. Develop Schedule
- D. Sequence Activities

Correct Answer: A

QUESTION 2

A tool and technique used during the Collect Requirements process is:

- A. prototypes.
- B. expert judgment.
- C. alternatives identification.
- D. product analysis.

Correct Answer: A

QUESTION 3

What is the best tool to calculate the critical path on a project?

- A. Critical chain method
- B. Graphical evaluation and review technique (GERT) diagram
- C. Gantt chart
- D. Project network diagram

Correct Answer: C

QUESTION 4

Which tool is used to develop technical details within the project management plan?

- A. Expert judgment
- B. Project management methodology



- C. Project management information system (PMIS)
- D. Project selection methods

Correct Answer: A

QUESTION 5

An issue log is an input to which Project Human Resource Management process?

- A. Manage Project Team
- B. Acquire Project Team
- C. Plan Human Resource Management
- D. Develop Project Team

Correct Answer: A

QUESTION 6

Which output of Project Cost Management consists of quantitative assessments of the probable costs required to complete project work?

- A. Activity cost estimates
- B. Earned value management
- C. Cost management plan
- D. Cost baseline

Correct Answer: A

QUESTION 7

Which item is an input to the Define Activities process?

- A. Schedule data
- B. Activity list
- C. Risk register
- D. Scope baseline

Correct Answer: D



QUESTION 8

Which of the following is an output from Control Scope?

- A. Change requests
- B. Variance analysis
- C. Accepted deliverables
- D. Requirements documentation

Correct Answer: A

QUESTION 9

Project governance refers to framework, functions, and processes that guide project management activities with a defined hierarchy between projects, programs and portfolios. According to this hierarchy, which of the following is a portfolio?

- A. A portfolio is a group of projects, programs, subsidiary portfolios and operations managed together to achieve strategic objectives.
- B. A portfolio is the main project of the company, supervised directly by the CEO.
- C. A portfolio is a group of projects managed by the same project manager.
- D. A portfolio is a group of related projects, programs, subsidiary portfolios, and operations*, that provides similar products or services.

Correct Answer: B

QUESTION 10

What should a project manager use to determine how much money is needed to complete a project?

- A. Earned value management (EVM)
- B. Estimate at completion (EAC)
- C. Earned value analysis (EVA)
- D. Budget at completion (BAC)

Correct Answer: B

QUESTION 11

Which risk management strategy seeks to eliminate the uncertainty associated with a particular upside risk by ensuring that the opportunity is realized?



- A. Enhance
- B. Share
- C. Exploit
- D. Accept

Correct Answer: C

QUESTION 12

The Perform Quality Assurance process occurs in which Process Group?

- A. Executing
- B. Monitoring and Controlling
- C. Initiating
- D. Planning

Correct Answer: A

QUESTION 13

Which actions should a project manager follow to manage stakeholders?

- A. Identify the key stakeholders and keep them informed at all times.
- B. Identify the stakeholders, planning, managing and monitoring their engagement
- C. Meet and keep informed any person related to the project, at all times
- D. Identify the stakeholders and monitor their level of satisfaction

Correct Answer: A

QUESTION 14

Which statement describes the various purposes of project scheduling?

- A. Define the policies, rules, and techniques to run a schedule; serve as a tool to manage stakeholder expectations; and serve as a base for backlog management
- B. Define how and when deliverables will be completed, serve as communication tool, and serve as a base for performance reporting
- C. Define the life cycle, traditional or agile approach, and tools to control schedule; serve as a reference for scope management; and serve as a base for risk management



D. Define activities, sequences, duration, and dependencies, serve as a reference for resource allocation, serve as a base for earned value analysis.

Correct Answer: D

QUESTION 15

In which type of contract are the performance targets established at the onset and the final contract price determined after completion of all work based on the sellers performance?

- A. Firm-Fixed-Price (FFP)
- B. Fixed Price with Economic Price Adjustments (FP-EPA)
- C. Fixed-Price-Incentive-Fee (FPIF)
- D. Cost Plus Fixed Fee (CPFF)

Correct Answer: C

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