



# CA0-001<sup>Q&As</sup>

Certified Associate in Project Management

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**QUESTION 1**

Which quality control technique illustrates the 80/20 Principle?

- A. Ishikawa diagram
- B. Control Chart
- C. Run Chart
- D. Pareto Chart

Correct Answer: D

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**QUESTION 2**

If the earned value (EV) is \$1000, actual cost (AC) is \$800, and planned value (PV) is \$1500, what would be the cost performance index (CPI)?

- A. 0.66
- B. 0.8
- C. 1.25
- D. 1.5

Correct Answer: C

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**QUESTION 3**

Regardless of style, what information is shown in a process flowchart?

- A. Actions, decision points, and process drivers
- B. Activities, decision points, and the order of processing
- C. Activities, process drivers, and the order of processing
- D. Actions, decision points, and activities

Correct Answer: B

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**QUESTION 4**

Which stakeholder is responsible for managing related projects in a coordinated way?

- A. Sponsor



- B. Portfolio manager
- C. Program manager
- D. Project manager

Correct Answer: C

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#### QUESTION 5

In what type of contract is the seller reimbursed for all allowable costs for performing the contract work and receives a predetermined fee based upon achieving certain performance objectives as set forth in the contract?

- A. Cost-plus-fixed-fee
- B. Cost-plus-incentive-fee
- C. Firm-fixed-price
- D. Fixed-price-incentive-fee

Correct Answer: B

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#### QUESTION 6

You are the project manager of a project. If there are approved changes to the original scope, what you do with the old original scope?

- A. Save the old versions
- B. No need to save old version
- C. Scrap the old version
- D. Old version is not required

Correct Answer: A

All the version you should keep in version control system.

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#### QUESTION 7

Which of following type of analysis is used to develop the communications management plan?

- A. Product
- B. Cost benefit
- C. Research
- D. Stakeholder



Correct Answer: D

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### QUESTION 8

At what point in a project do you have the highest probability that it will fail?

- A. The beginning of the project
- B. Just before the end of the project
- C. QA Phase
- D. Execution phase

Correct Answer: A

Risk and uncertainty are the highest at the beginning of a project.

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### QUESTION 9

You are the project manager of the MKTG Project. The project has a budget of \$200,000 and is expected to last 2 years. The project is now 20 percent complete and is on schedule. What is the BAC?

- A. \$-00,000
- B. \$200,00
- C. \$50,000
- D. None of the above

Correct Answer: A

The BAC is the budget at completion (Total budgeted cost), which is \$200,000.

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### QUESTION 10

What is the function of a Project Management Office (PMO)?

- A. To focus on the coordinated planning, prioritization, and execution of projects and subprojects that are tied to the parent organizations' or the client's overall business objectives.
- B. To coordinate and manage the procurement of projects relevant to the parent organization's business objectives and to administer the project charters accordingly.
- C. To administer performance reviews for the project manager and the project team members and to handle any personnel and payroll issues.
- D. To focus on the specified project objectives and to manage the scope, schedule, cost, and quality of the work



packages.

Correct Answer: A

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#### QUESTION 11

Which of the following is ensuring that all features and functions are included in a product or service

- A. Project scope
- B. Project verification
- C. Project control
- D. Product scope

Correct Answer: B

Project verification ensuring all features and functions are included in a product or service

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#### QUESTION 12

A purchase order for a specified item to be delivered by a specified date for a specified price is the simplest form of what type of contract?

- A. Cost-reimbursable
- B. Time and material
- C. Fixed price or lump-sum
- D. Cost-plus-fixed-fee

Correct Answer: C

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#### QUESTION 13

Which of the following is a tool and technique to the Manage Stakeholder Expectations process?

- A. Issue log
- B. Change register
- C. Stakeholder register
- D. Interpersonal skills

Correct Answer: D

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#### QUESTION 14

What characteristic do project and operational work share in common?

- A. Performed by systems
- B. Constrained by limited resources
- C. Repetitiveness
- D. Uniqueness

Correct Answer: B

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#### QUESTION 15

The scope management plan is a subsidiary of which project document?

- A. Schedule management plan
- B. Project management plan
- C. Quality management plan
- D. Resource management plan

Correct Answer: B

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