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APM Project Fundamentals Qualification (PFQ)

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QUESTION 1

One purpose of a typical project business case is to:

- A. carry out earned value analysis.
- B. allocate resources to the project.
- C. analyse cost-benefit of the project.
- D. plan project work packages

Correct Answer: C

QUESTION 2

Which of the following is a difference between deployment baselines in linear life cycles and iterative life cycles?

- A. Linear project life cycles set the deployment baseline for the whole project.
- B. In an iterative project life cycle the scope and quality are fixed in the deployment baseline.
- C. Only deployment baselines in iterative life cycles have an integrated baseline review.
- D. Only deployment baselines in linear life cycles have an integrated baseline review

Correct Answer: A

QUESTION 3

Which one of the following statements best describes the use of an issue log?

- A. A summary of all possible alternative resolutions of an issue.
- B. A summary of all the project issues, their analysis and status.
- C. A tool to ensure that a process is in place for capturing all issues.
- D. A tool to ensure that the issue management process is adhered to.

Correct Answer: B

QUESTION 4

To effectively manage the project the range of documentation may appear to be extensive; however, the document that captures the why, what, where, when, how, how much and who for the project is called:

- A. the project schedule.



- B. the project definition and delivery report.
- C. the project feasibility report.
- D. the project management plan.

Correct Answer: D

QUESTION 5

Implementation of plans and verification of performance is most likely to occur in:

- A. the deployment phase.
- B. the definition phase
- C. the concept phase.
- D. the adoption phase

Correct Answer: A

QUESTION 6

The characteristics of a product that determine whether it meets certain requirements is known as the:

- A. product criteria.
- B. acceptance criteria.
- C. quality criteria.
- D. success criteria.

Correct Answer: B

QUESTION 7

Which of the following would not be considered as part of the business case?

- A. Safety plan for the project.
- B. Implementation options.
- C. Stakeholder identification.
- D. Business benefits.

Correct Answer: A



QUESTION 8

When delivering a project the Project Manager has to balance which one of the following constraints:

- A. definition and delivery.
- B. time, cost and quality.
- C. cost and scope.
- D. budget, spend and contingency

Correct Answer: B

QUESTION 9

What action is essential after a change has been approved?

- A. The highlights of the change are communicated directly to the sponsor.
- B. The actual impact of the change is assessed.
- C. The next change requested should be reviewed as quickly as possible.
- D. The related plans must be updated to reflect the change.

Correct Answer: D

QUESTION 10

As part of the risk management process the capture of threats and opportunities to the project objectives are referred to as:

- A. risk assessment.
- B. risk avoidance.
- C. risk exposure.
- D. risk identification.

Correct Answer: D

QUESTION 11

During the consideration of when and how the development of the project management plan should take place, the objectives of carrying out such an exercise can often appear to be uncertain. As a recommendation, the project management plan should be:

- A. assembled when all information is available.



- B. developed iteratively throughout the early stages of the project.
- C. completed in detail before the project is authorised.
- D. free from detailed schedule information.

Correct Answer: B

QUESTION 12

Which of the following is not an output of a critical path analysis?

- A. Total and free float.
- B. Earliest start time and latest finish time of activities.
- C. Project completion time.
- D. Cost-benefit analysis.

Correct Answer: D

QUESTION 13

A Responsibility Assignment Matrix (RAM) can be used to:

- A. define the terms of reference of the project manager.
- B. define the limits of the project sponsor's responsibilities.
- C. allocate risk management response activities to project personnel.
- D. allocate work packages to those responsible for project work.

Correct Answer: D

QUESTION 14

The project management plan is best described as a reference document that confirms:

- A. the project completion date as agreed between the project sponsor, other stakeholders and the project manager.
- B. the agreement between the project sponsor, other stakeholders and the project manager.
- C. the key project milestones as agreed between the project sponsor, other stakeholders and the project manager.
- D. the project start date as agreed between the project sponsor, other stakeholders and the project manager

Correct Answer: B



QUESTION 15

The combination of which two structures creates the responsibility assignment matrix (RAM)?

- A. OBS and CBS.
- B. OBS and WBS.
- C. PBS and CBS.
- D. WBS and CBS.

Correct Answer: B

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