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QUESTION 1

Skills necessary for project management such as motivating to provide encouragement; listening actively; persuading a team to perform an action; and summarizing, recapping, and identifying next steps are known as:

A. organizational skills

B. technical skills

C. communication skills

D. hard skills

Correct Answer: C

QUESTION 2

What is the most accurate rough order of magnitude (ROM)?

A. In the Initiation phase, the estimate is in the range of +/- 50%.

B. In the Planning phase, the estimate is in the range of +/- 50%.

C. In the Monitoring and Controlling phase, the estimate is in the range of +/- 15%.

D. In the Closing phase, the estimate is in the range of +/- 15%.

Correct Answer: A

QUESTION 3

The following chart contains information about the tasks in a project.

Task	PV	AC	EV
1	10,000	10,000	10,000
2	10,000	8,000	10,000
3	10,000	8,000	8,000
4	9,000	12,000	10,000
5	10,000	12,000	12,000
6	10,000	10,000	12,000
7	12,000	12,000	10,000
8	10,000	8,000	9,000
9	12,000	10,000	11,000

Based on the chart, what is the cost variance (CV) for Task 6?

A. -2,000

B. 0

C. 1,000

D. 2,000

Correct Answer: D

QUESTION 4

The progressive detailing of the project management plan is called:

A. expert judgment.

B. rolling wave planning.

C. work performance information.

D. specification.

Correct Answer: B

QUESTION 5

Plan Communications Management develops an approach and plan for project communications based on

stakeholders\\' needs and requirements and:

A. Available organizational assets

B. Project staff assignments

C. Interpersonal skills

D. Enterprise environmental factors

Correct Answer: A

QUESTION 6

The zero duration of milestones in project planning occurs because milestones:

A. Are unpredictable and challenge the Plan Schedule Management process.

B. Occur at random times in the project plans.

C. Represent a moment in time such as a significant project point or event.

D. Represent both significant and insignificant points in the project and are difficult to anticipate.

Correct Answer: C

QUESTION 7

Funding limit reconciliation is a tool and technique of which Project Cost Management process?

A. Estimate Costs

B. Control Costs

C. Plan Cost Management

D. Determine Budget

Correct Answer: D

QUESTION 8

When would resource leveling be applied to a schedule model?

A. Before constraints have been identified

B. Before it has been analyzed by the critical path method

C. After it has been analyzed by the critical path method

D. After critical activities have been removed from the critical path

Correct Answer: C

QUESTION 9

Which format can a network diagram take?

A. Flow chart

B. Control chart

C. Affinity diagram

D. Cause-and-effect diagram

Correct Answer: A

QUESTION 10

What level of authority does a project manager have when working within a project-oriented organizational structure?

A. High to almost total

B. Low to moderate

C. Moderate to high

D. Little or none

Correct Answer: C

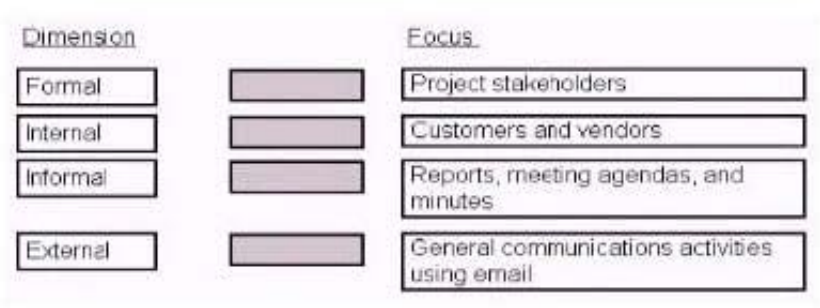
Reference: https://www.pmi.org/learning/library/matrix-organization-structure-reason-evolution-1837

QUESTION 11

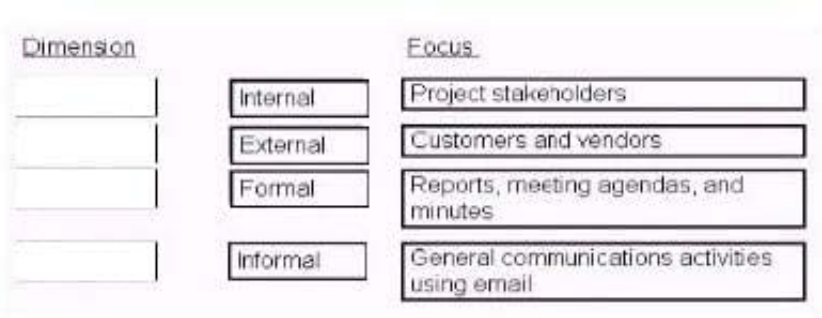
DRAG DROP

Match each dimension of the communications management plan to its corresponding focus.

Select and Place:



Correct Answer:



QUESTION 12

Which activity may occur at project or phase closure?

A. Acceptance of deliverables

B. Change requests

C. Project management plan updates

D. Benchmarking

Correct Answer: A

QUESTION 13

What is the project manager\\'s responsibility in Project Integration Management?

A. Ensuring that requirements-related work is clarified in the project management plan

B. Investing sufficient effort in acquiring, managing, motivating, and empowering the project team

C. Combining the results in all other knowledge areas, and overseeing the project as a whole

D. Developing a strategy to ensure effective stakeholder communication

Correct Answer: A

QUESTION 14

Which statement about identification and engagement of stakeholders during a project is correct?

A. Project stakeholders should be identified and engaged in every phase of the project to influence the success of the project directly.

B. Project stakeholders should be identified and engaged once the prototype is completed to provide their feedback but refrain from making inputs during the project.

C. Project stakeholders should be identified when the project charter is being completed and engaged during requirements gathering.

D. Project stakeholders should be identified and engaged during requirements elicitation but not during the Define Scope process

Correct Answer: C

QUESTION 15

Specification of both the deliverables and the processes is the focus of:

A. Change control

B. Configuration control

C. Project monitoring and control

D. Issue control

Correct Answer: B

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