TM12$^{Q\&As}$

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

In the test strategy document your organization declares:

to adopt a V-model development lifecycle, with three formal levels of testing: unit, integration and system testing to use a blended risk-based and regression-averse testing strategy for each level of testing

The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described. Based only on the given information, which of the following statements is true?

A. The approach described in the system test plan document is consistent with the test strategy.

B. The approach described in the system test plan document is consistent with the risk-based testing strategy, but it is inconsistent with the regression testing strategy.

C. The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy.

D. The approach described the system test plan document is inconsistent with both the risk-based and regression testing strategies.

Correct Answer: D

QUESTION 2

You can count on well-written requirements, but you can\'t count on an adequate contribution of the stakeholders to the quality risk analysis. You have to mitigate the insufficient contribution of the stakeholders because the risk-based testing approach shall minimize the product risks. Your test team has one expert tester in security testing.

Which of the following test activities would you expect to be the less important in this context?

A. Extract from the defect tracking system of the previous project all the security defects and failures, and classify them to support design and execution of specific tests.

B. Automate all functional and non-functional system tests.

C. Apply systematic and exploratory testing for integration and system test.

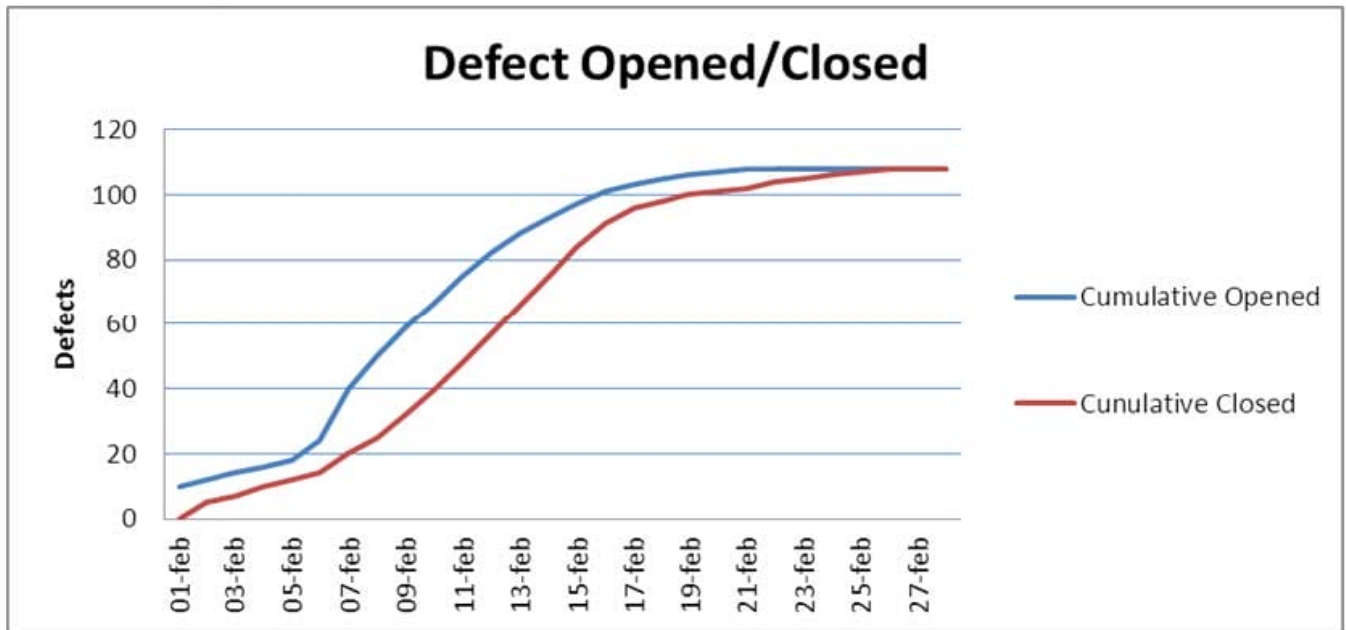D. Perform exploratory testing sessions with adequate charters covering security aspects.

Correct Answer: B

QUESTION 3

The following chart plots the cumulative number of defects opened against the cumulative number of defects closed during system testing of a software product.

Which of the following statements is true?

A. The chart indicates that you have plenty of problems left to find.

B. The chart can be used to reveal test progress problems.

C. The chart seems to indicate that the defect management process is not working well.

D. The chart seems to indicate that the defect management process is working well.

Correct Answer: D

QUESTION 4

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies.

Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase.

B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase.

C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase.

D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users.

Correct Answer: C

QUESTION 5

The following is the unique "critical" quality risk item that has been identified:

CR-RSK-1. The GUI of the application might accept non-integer values for the input field designed to get the number of bottles from the user.

Test analysis for system testing has just begun and the following test conditions have been identified:

TC-SEL-2. Test the selection of the package sizes TC-SEL-4. Test wrong numbers of bottles for an order TC-CR-RSK-1. Test the accepted values from the input field designed to get the number of bottles from the user

Assume that you have used traceability to determine the logical test cases that cover all the requirements and the single risk item identified in that scenario.

Which of the following is a positive logical test that is complete and correct, and covers the REQ-SEL-4 requirement?

A. Select a 6-bottles package, then try to insert 5 bottles; verify that no error messages are displayed.

B. Select a 6-bottles package, then try to insert 7 bottles; verify that no error messages are displayed.

C. Select a 6-bottles package, then try to insert 7 bottles; verify that the "Invalid number of bottles" message is displayed.

D. Select a 6-bottles package, then try to insert 7 bottles.

Correct Answer: C

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