



TM12^{Q&As}

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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**QUESTION 1**

Assume that no additional product risks have been identified during the first week of test execution.

Product risk	Risk level
R1	12
R2	25
R3	4
R4	20
R5	25

Product risk	Test cases				Defects	
	Planned	Run	Passed	Failed	Found	Fixed
R1	25	13	12	1	1	0
R2	12	7	6	1	1	0
R3	8	8	8	0	0	0
R4	5	2	2	0	0	0
R5	5	4	3	1	1	0

Which of the following answers would you expect to best describe the residual risks associated with the identified product risks, at the end of the first week of test execution?

- A. Since R3 is the only risk for which all test cases have passed, the risk has been reduced by 20%.
- B. The test execution status table indicates that the risk has been reduced by 56%.
- C. The residual risk level can't be determined, because it requires that all the test cases have been executed.
- D. The test execution table doesn't give an indication of the risk level of the open defects and the test cases that failed or are not run yet.

Correct Answer: D

QUESTION 2

In the test strategy document your organization declares:

to adopt a V-model development lifecycle, with three formal levels of testing: unit, integration and system testing to use a blended risk-based and regression-averse testing strategy for each level of testing

The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be



performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described. Based only on the given information, which of the following statements is true?

- A. The approach described in the system test plan document is consistent with the test strategy.
- B. The approach described in the system test plan document is consistent with the risk-based testing strategy, but it is inconsistent with the regression testing strategy.
- C. The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy.
- D. The approach described the system test plan document is inconsistent with both the risk-based and regression testing strategies.

Correct Answer: D

QUESTION 3

You are the Test Manager of a project that adopts a V-model with four formal levels of testing: unit, integration, system and acceptance testing.

On this project reviews have been conducted for each development phase prior to testing, which is to say that reviews of requirements, functional specification, high-level design, low-level design and code have been performed prior to testing.

Assume that no requirements defects have been reported after the release of the product.

Which TWO of the following metrics do you need in order to evaluate the requirements reviews in terms of phase containment effectiveness? (Choose two.)

- A. Number of defects found during the requirements review.
- B. Total number of defects attributable to requirements found during unit, integration, system and acceptance testing.
- C. Total number of defects found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.
- D. Time to conduct the requirements review.
- E. Total number of defects attributable to requirements, found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.

Correct Answer: AE

QUESTION 4

Consider an agile team adopting Extreme Programming (XP) with five developers and one tester without any coding experience.



To which of the following activities would you expect the tester will contribute most?

- A. Developing unit tests
- B. Executing unit tests
- C. Planning and executing tests during the integration test phase to detect interface defects
- D. Supporting the customer in the execution of acceptance testing

Correct Answer: D

QUESTION 5

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies.

Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

- A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase.
- B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase.
- C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase.
- D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users.

Correct Answer: C

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