



TM12^{Q&As}

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

Pass ISTQB TM12 Exam with 100% Guarantee

Free Download Real Questions & Answers **PDF** and **VCE** file from:

<https://www.pass4itsure.com/tm12.html>

100% Passing Guarantee
100% Money Back Assurance

Following Questions and Answers are all new published by ISTQB
Official Exam Center

- ⚙ **Instant Download** After Purchase
- ⚙ **100% Money Back** Guarantee
- ⚙ **365 Days** Free Update
- ⚙ **800,000+** Satisfied Customers





QUESTION 1

You are the Test Manager of a project that adopts a V-model with four formal levels of testing: unit, integration, system and acceptance testing.

On this project reviews have been conducted for each development phase prior to testing, which is to say that reviews of requirements, functional specification, high-level design, low-level design and code have been performed prior to testing.

Assume that no requirements defects have been reported after the release of the product.

Which TWO of the following metrics do you need in order to evaluate the requirements reviews in terms of phase containment effectiveness? (Choose two.)

- A. Number of defects found during the requirements review.
- B. Total number of defects attributable to requirements found during unit, integration, system and acceptance testing.
- C. Total number of defects found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.
- D. Time to conduct the requirements review.
- E. Total number of defects attributable to requirements, found during functional specification review, high-level design review, low-level design review, code review, unit testing, integration testing, system testing and acceptance testing.

Correct Answer: AE

QUESTION 2

Consider the following analysis of testing skills performed on four people: Alex, Robert, John and Mark (all the skills have been rated on an ascending scale: The higher the score, the better the skill): Which of these people, based on this analysis, would you expect to be most suitable to work specifically as test designer?



Testing Skills	Alex	Roberta	John	Mark
Planning				
Estimation and Cost of Quality	3	2	2	5
Documentation	3	3	2	5
Quality Risk Analysis/ Management	2	3	2	5
Design/Development				
Behavioral (Black-Box)	3	5	2	2
Structural (White-Box)	3	5	3	1
Static (Reviews and Analysis)	3	4	3	2
Test Automation				
COTS Execution Tools	5	2	4	3
COTS Test Management	5	2	4	3
Test Data Generators	5	2	4	3
Execution				
Manual (Scripted and Dynamic)	3	3	4	3
Automated	3	3	4	3
Test Status Reporting and Metrics	2	4	4	3
Average Testing Skills	3,36	3,17	3,17	3,15

A. Alex

B. Roberta

C. John

D. Mark

Correct Answer: B

QUESTION 3

Assume you have some data related to confirmation testing during system testing of a past project.

In that project 240 bug reports have been opened once, 80 were opened twice, 10 were opened three times and no bug reports have been opened more than three times.

You estimate that a bug report, which has failed its confirmation test, costs, on average, 3 person-hours. Which of the following statements correctly describe the value of these confirmatory testing activities based on cost of quality?

A. 300 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of internal failure.



B. 340 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of external failure.

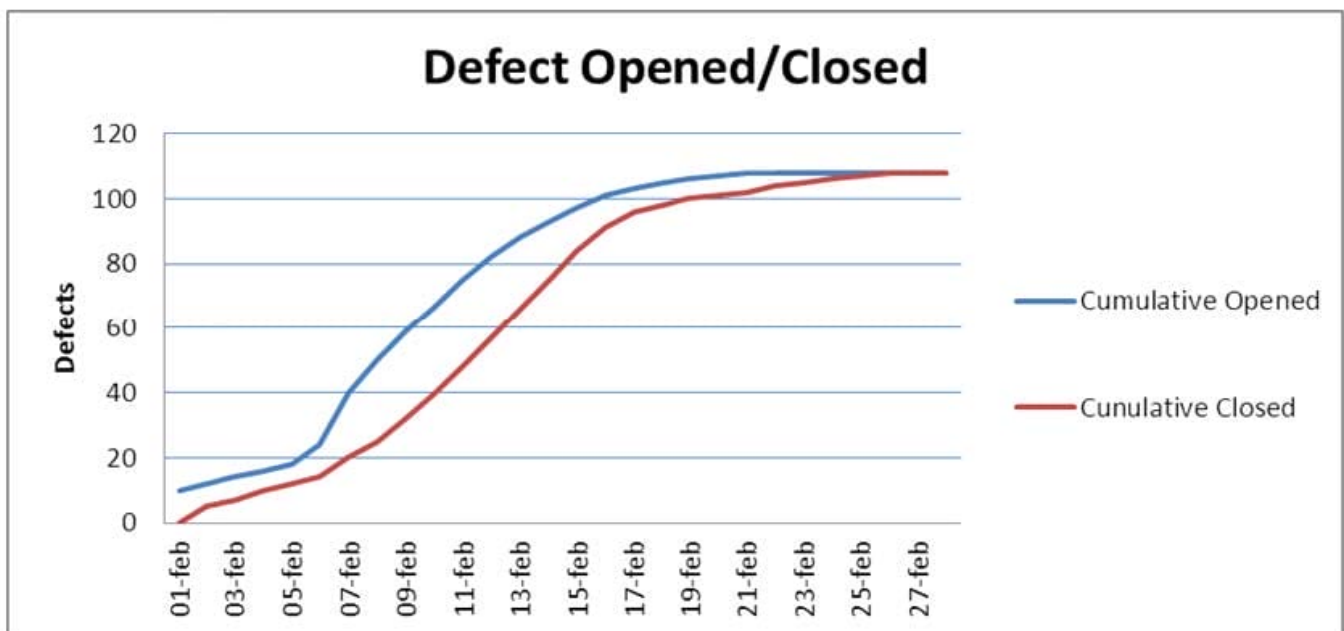
C. 340 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of internal failure.

D. 300 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of detection.

Correct Answer: A

QUESTION 4

The following chart plots the cumulative number of defects opened against the cumulative number of defects closed during system testing of a software product.



Which of the following statements is true?

A. The chart indicates that you have plenty of problems left to find.

B. The chart can be used to reveal test progress problems.

C. The chart seems to indicate that the defect management process is not working well.

D. The chart seems to indicate that the defect management process is working well.

Correct Answer: D

QUESTION 5

Your test team consists of four members (Mary, Bob, Mark, Dave) with different interpersonal skills.



The following skills assessment spreadsheet shows the characteristics of the team members with respect to a list of interpersonal-skills (for each characteristic only the member with the highest level of that characteristic is indicated and marked with 'X'): On the next project a member of your test team will have to perform some routine tasks requiring collaboration with other teams.

Interpersonal Skill	Mary	Bob	Mark	Dave
Individualistic		X		
Unorthodox		X		
Brilliant, creative, strong intellectual power		X		
Disciplined, dutiful	X			
Hard Working	X			
Communicative	X			
Polite	X			
Collaborative	X			
Dynamic				X
Open-minded				X
Result-oriented				X
Fights idleness and inefficiency, exerts pressure				X
Single-minded			X	
Self-starting			X	
Dedicated and uncommunicative			X	

Who in your test team would you expect to be most suitable at doing these tasks?

- A. Mary
- B. Bob
- C. Mark
- D. Dave

Correct Answer: A

[TM12 PDF Dumps](#)

[TM12 Study Guide](#)

[TM12 Exam Questions](#)