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**QUESTION 1**

Suppose you are a Scrum Master on a project to design a metro rail system for a city. It has been brought to your attention that the Product Owner wants to change the Acceptance Criteria for one of the User Stories committed to for the current Sprint because the customer has changed a critical business requirement. Which one of the following statements presents the best solution for such a situation?

- A. You should direct the Scrum team to stop working on the current Sprint Backlog, and to start working on the latest business requirements.
- B. The Product Owner should add this requirement to the overall Prioritized Product Backlog, and the team would work on it in a future Sprint.
- C. You should tell the Product Owner to inform the stakeholders that this business requirement cannot be worked on as the Scrum Team has no bandwidth in the current Sprint.
- D. The Product Owner should cancel the current Sprint, and should start planning a new Sprint for the team to be able to develop the deliverable as per the latest business requirement.

Correct Answer: B

QUESTION 2

The Scrum Master is attending a meeting in which the Scrum Team is estimating the effort required to develop the functionality described in each User Story. The team wants to adopt an estimation technique through which they will be able to quickly estimate a large number of User Stories. Which of the following techniques do you think they should adopt?

- A. Planning Poker.
- B. Wideband Delphi.
- C. Affinity Estimation.
- D. Relative Sizing.

Correct Answer: C

QUESTION 3

To enable collaboration, the Product Owner, the Scrum Master, and the Scrum Team collaborate with each other and the stakeholders to create deliverables that provide the greatest possible value to the customer.

This ensures realization of all the following project benefits, EXCEPT:

- A. The customer can easily request changes and get things done by interacting closely with the team. Thus collaboration ensures efficient management of large numbers of Change Requests.



B. The team will be able to identify, and assess risks. Also, due to the collaborative approach they are able to implement risk responses to high-priority risks.

C. Even if a team member has missed a task deadline, the team members can align themselves collaboratively to meet the targets agreed to for completing the Sprint.

D. The Scrum Master can work with the team to rework and improve the processes for the next scheduled Sprint. Thus, collaboration leads to the practice of continuous improvement.

Correct Answer: A

Reference: <http://blog.scrumstudy.com/benefits-of-collaboration-in-scrum/>

QUESTION 4

Which of the following is NOT a core dimension of collaborative work?

A. Team members working together so that everyone is aware of each other's work.

B. Adapting technology to suit team's needs.

C. Compartmentalizing work into units, distributing the units among team members, and reintegrating it.

D. Team members working in sub groups so that a competitive environment is maintained among the groups.

Correct Answer: D

Reference: <http://blog.scrumstudy.com/collaboration-in-scrum/>

QUESTION 5

To enable the Product Owner to successfully deploy the product release as a part of the Ship Deliverables process, the Scrum Master should ensure that:

A. The Scrum Team creates Deliverables as agreed upon

B. The Release Plan and Prioritized Product Backlog are updated

C. The Scrum Team creates the Release Planning Schedule

D. The Scrum team Accepts/Rejects the deliverables during Demonstrate and Validate Sprint process

Correct Answer: A

Reference: <http://blog.scrumstudy.com/what-is-the-role-of-the-scrum-product-owner/>

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