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**QUESTION 1**

The Chief Scrum Master is a part of the Scrum Core Team that assembles to retrospect the project and to identify, document, and internalize the lessons learned. There are various tools to Retrospect Project during the Retrospect Project Meeting. Which of the following tools can be used in this process?

- A. Gap analysis.
- B. SWOT analysis.
- C. Proof of Concept.
- D. Speed Boat.

Correct Answer: D

Reference: <http://blog.scrumstudy.com/retrospect-scrum-project-the-lessons-to-be-learnt/>

QUESTION 2

To enable collaboration, the Product Owner, the Scrum Master, and the Scrum Team collaborate with each other and the stakeholders to create deliverables that provide the greatest possible value to the customer.

This ensures realization of all the following project benefits, EXCEPT:

- A. The customer can easily request changes and get things done by interacting closely with the team. Thus collaboration ensures efficient management of large numbers of Change Requests.
- B. The team will be able to identify, and assess risks. Also, due to the collaborative approach they are able to implement risk responses to high-priority risks.
- C. Even if a team member has missed a task deadline, the team members can align themselves collaboratively to meet the targets agreed to for completing the Sprint.
- D. The Scrum Master can work with the team to rework and improve the processes for the next scheduled Sprint. Thus, collaboration leads to the practice of continuous improvement.

Correct Answer: A

Reference: <http://blog.scrumstudy.com/benefits-of-collaboration-in-scrum/>

QUESTION 3

Which of the following is a responsibility of the Scrum Master in the context of change in Scrum?

- A. Eliminating all changes that may affect the quality of deliverables and processes
- B. Facilitating identification of Change Requests by the Scrum Team and their assessment and prioritization by the Product Owner.
- C. Providing requests for changes in a project.



D. Approving changes that are amended, removed, or added according to project requirements, and communicating the same to the Scrum Team.

Correct Answer: B

QUESTION 4

The Scrum Master can help the Product Owner deploy Product Releases and coordinate deployment with the customer by helping him/her adopt Organizational Deployment methods. Which of the following statements about the deployment mechanisms of an organization is true?

- A. Deployment mechanisms do not provide any guidelines regarding minimum functionality.
- B. Deployment mechanisms are not well-defined in most cases.
- C. Deployment mechanisms are static, and cannot vary across organizations.
- D. Deployment mechanisms can take place remotely.

Correct Answer: D

The deployment mechanisms of each organization tend to be different based on industry, target users, and positioning. Depending on the product being delivered, deployment can take place remotely or may involve the physical shipping or transition of an item.

Reference: <https://www.scrumstudy.com/freeresources/sbok-glossary>

QUESTION 5

Between traditional Project Management and Scrum, differences exist in how quality is achieved and/or implemented. In this respect, which of the following is NOT true?

- A. In traditional project management, once the user clarifies their quality expectations, it is the Project Manager who defines those user expectations in measurable terms.
- B. In traditional project management, changes can be made only through a formal change management system.
- C. In Scrum, the Scrum Master and the Scrum Team collaborate and decide on the Acceptance Criteria for the User Stories.
- D. In Scrum, the development of the product is carried out by the Scrum Team in short iterations called Sprints.

Correct Answer: C

Reference: <https://www.scrum.org/index.php/forum/scrum-forum/29049/product-owners-defineacceptancecriteria-then-refuse-it>