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QUESTION 1

The Scrum Master must ensure that a sustainable pace is maintained throughout every Sprint. What does sustainable pace mean in the context of Scrum?

- A. Effort spent in each Sprint increases gradually, as the team gains momentum to deliver.
- B. Effort spent in each Sprint decreases gradually, as the team becomes more familiar with the expected deliverables.
- C. Effort expended in the present Sprint is similar to the effort spent on the previous Sprints, and is a comfortable pace for the team.
- D. Effort spent in the Sprint is directly proportional to the cost incurred in the Sprint.

Correct Answer: B

Reference: https://www.sciencedirect.com/topics/computer-science/sprint-backlog

QUESTION 2

Who among the following can directly approve changes recommended in the project?

- A. Product Owner
- B. Scrum Guidance Body
- C. Scrum Master
- D. Senior Management

Correct Answer: B

Reference: http://blog.scrumstudy.com/how-to-handle-request-for-change-or-change- requests-in-ascrumproject-2/

QUESTION 3

A company that builds propellers for ships has incurred heavy losses while implementing the product at the end of the project. This is because a large number of customer requirements which changed during the project were not incorporated into the deliverables. The company could have avoided this situation if it had applied the Scrum Methodology, as it would have ensured that any change requested by the customer was included as part of the project, and that the team produced deliverables that were better suited to the final business environment. Which Scrum aspect is being emphasized here?

- A. Value-based prioritization
- B. Appropriation
- C. Iterative development
- D. Transparency



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Correct Answer: C

Reference: http://blog.scrumstudy.com/scrum-principles-iterative-delivery/

QUESTION 4

Collaboration within a team is an important principle of Scrum. All of the following activities constitute collaboration EXCEPT:

- A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.
- B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.
- C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.
- D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Correct Answer: A

Reference: https://www.oreilly.com/library/view/head-first-agile/9781491944684/ch04.html

QUESTION 5

Which of the following are important selection criteria while choosing a Scrum Master?

- A. Leadership style, problem-solving, availability, commitment
- B. Stress management, people management, communication, loyalty
- C. Responsiveness, problem-solving, facilitator, negotiation
- D. Intuitiveness, people management, reliability, facilitator

Correct Answer: A

Reference: http://blog.scrumstudy.com/selecting-appropriate-scrum-masters-and- identifyingrelevantstakeholders/

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