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**QUESTION 1**

Which of the following is/are role(s) of a Chief Scrum Master, not of a Chief Product Owner?

- A) Addresses impediments that impact more than one Scrum Team.
- B) Prepares and maintains the overall Prioritized Product Backlog for the large project.
- C) Facilitates the Scrum of Scrums meetings.
- D) Interfaces with the Program Product Owner to ensure alignment of the large project with the goals and objectives of the Program.

- A. A and C
- B. A and D
- C. A, B, and C
- D. C

Correct Answer: A

Reference: <http://blog.scrumstudy.com/role-of-a-chief-scrum-master/>

QUESTION 2

The Scrum Team along with the Scrum Master adopted the Fist of Five technique to arrive at accurate estimations for the prioritized User Stories. The results of the vote of each team member are as follows: three embers: 2 fingers; four members: 3 fingers; and two members: 5 fingers. Which of the following options is in plurality?

- A. I am not sure and would like to go with the group's consensus conclusion.
- B. I agree with the group's conclusion and would like to discuss some minor issues.
- C. I disagree with the group's conclusion and have major concerns.
- D. I wholeheartedly agree with the group's conclusion.

Correct Answer: C

Reference: <https://ryanripley.com/5-reasons-a-scrum-master-should-use-fist-of-five-voting/>

QUESTION 3

The Scrum framework, being an Agile iterative process, inherently minimizes risk. Many Scrum practices facilitate effective management of risk. Choose the option that is NOT a correct pairing of a Scrum characteristic with its role in minimizing risk:

- A. Flexibility: Business-environment-related risk



B. Regular feedback: Expectations-related risk

C. Team ownership: Estimation related risk

D. Transparency: Investment risk

Correct Answer: D

Reference: <http://blog.scrumstudy.com/how-scrum-framework-minimizes-risks-threats-in-projects/>

QUESTION 4

All of the following statements about Risk Communications are true, EXCEPT:

A. The Stakeholders should be continuously informed about risks, including the potential impact of these risks and the plans for responding to each risk.

B. The Scrum Team may also discuss specific risks related to their Tasks with the Product Owner during Daily Standup Meetings.

C. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team.

D. Information related to risks is maintained and updated through the Risk Burndown Chart.

Correct Answer: B

Because stakeholders have an interest in the project, it is important to communicate with them regarding risks. Information provided to stakeholders related to risk should include potential impact and the plans for responding to each risk. This communication is on-going and should occur in parallel with the four sequential steps discussed thus far--risk identification, assessment, prioritization and mitigation. The Scrum Team may also discuss specific risks related to their Tasks with the Scrum Master during Daily Standup Meetings. The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the Scrum Team. An important tool which can be used for communicating information related to risks is the Risk Burndown Chart.

Reference: <http://blog.scrumstudy.com/risk-management-in-scrum/>

QUESTION 5

Which of the following statement(s) is/are true with respect to Change in Scrum projects?

A) The Scrum Master suggests changes in consultation with the Scrum Team.

B) The Scrum Master can recommend changes based on Retrospect Sprint Meetings.

C) Changes that are beyond the tolerance level of the Product Owner may need the assistance of the Scrum Master working with the Product Owner.

D) The Scrum Master finalizes the formal change requests along with the Scrum Team.

A. Only D



B. C and D

C. A and B

D. Only A

Correct Answer: A

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