PSPO-I^{Q&As}

Professional Scrum Product Owner (PSPO I)

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QUESTION 1

Which two ways of creating Scrum Teams are consistent with Scrum\\\'s values?

(choose the best two answers)

A. Managers personally re-assign current subordinates to new teams.

B. The Chief Product Owner determines the new team structures and assignments.

C. Managers collaborate to assign individuals to specific teams.

D. Existing teams propose how they would like to go about organizing into the new structure.

E. Bring all the people together and let them organize into Scrum Teams.

Correct Answer: DE

The Scrum values are commitment, focus, openness, respect, and courage1. These values are embodied by the Scrum Team, which is a self-managing unit that organizes its own work and delivers a valuable product2. The Scrum Team consists of one Scrum Master, one Product Owner, and Developers[3][3]. The best way to create Scrum Teams is to respect the self-management and empowerment of the people who will do the work, and let them decide how to organize themselves into Scrum Teams. This can be done by bringing all the people together and letting them form Scrum Teams based on their skills, interests, and alignment with the product vision4. Alternatively, existing teams can propose how they would like to reorganize themselves into Scrum Teams, based on their feedback and experience5. These ways of creating Scrum Teams are consistent with the Scrum values, as they foster commitment, focus, openness, respect, and courage among the team members and stakeholders. The other options are not consistent with the Scrum values, as they involve managers or the Chief Product Owner imposing their decisions on the team members, which undermines their self-management and empowerment, and creates a lack of trust and collaboration. References:

1: The Scrum Guide, November 2020, p. 4

2: The Scrum Guide, November 2020, p. 5 [3][3]: The Scrum Guide, November 2020, p. 6

4: Managing Products with Agility, Scrum.org, accessed on December 16, 2023

5: Developing People and Teams, Scrum.org, accessed on December 16, 2023

QUESTION 2

Which two ways of creating Scrum Teams are consistent with Scrum\\\'s values?

(choose the best two answers)

A. Bring all the people together and let them organize into Scrum Teams.

B. Managers personally re-assign current subordinates to new teams.

C. Existing teams propose how they would like to go about organizing into the new structure.

D. Managers collaborate to assign individuals to specific teams.

E. The Chief Product Owner determines the new team structures and assignments.

Correct Answer: AC

QUESTION 3

True or False: A Product Owner with multiple teams working on one product should maintain separate Product Backlogs for each team.

A. True

B. False

Correct Answer: B

QUESTION 4

True or False: The Product Owner makes sure the correct stakeholders are invited to the Sprint Retrospective. They might have important instructions for team improvements.

A. True

B. False

Correct Answer: B

It is not true that the Product Owner makes sure the correct stakeholders are invited to the Sprint Retrospective. They might have important instructions for team improvements. This is because:

The Sprint Retrospective is an event where the Scrum Team inspects how the last Sprint went with regards to individuals, interactions, processes, tools, and their Definition of Done. The purpose of the Sprint Retrospective is to plan ways to

improve quality and effectiveness.

The Sprint Retrospective is an internal event for the Scrum Team only. It is a safe and confidential space where the Scrum Team can openly and honestly reflect on their strengths and weaknesses, and identify actions to improve their

performance and collaboration.

The stakeholders are not invited to the Sprint Retrospective. They do not have a say in how the Scrum Team works or what they should improve. The stakeholders can provide feedback and suggestions to the Scrum Team in other events,

such as the Sprint Review or the Product Backlog refinement sessions. The Product Owner is a member of the Scrum Team who is accountable for maximizing the value of the product resulting from the work of the Scrum Team. They are

responsible for identifying and articulating the Product Goal, which is a long-term objective for the product that guides all the activities of the Scrum Team. The Product Owner does not make sure the correct stakeholders are invited to the

Sprint Retrospective. They might have important instructions for team improvements. This would violate the self-management and autonomy of the Scrum Team and undermine their trust and empowerment.

References:

[Scrum Guide], page 18, section "Sprint Retrospective" [Scrum Guide], page 7, section "The Scrum Team"

[Scrum Guide], page 17, section "Sprint Review"

[Scrum Guide], page 6, section "Product Owner"

[Scrum Guide], page 10, section "Product Goal"

QUESTION 5

What is a Product Owner typically responsible for during a Sprint?

(choose the best two answers)

A. Creating financial reporting upon the spent hours reported by the Developers.

B. Collaborating with stakeholders, users, and customers.

C. Updating the work plan for the Developers on a daily basis.

D. Working with the Scrum Team on Product Backlog refinement.

E. Nothing.

F. Attending every Daily Scrum to answer questions about the Sprint Backlog items.

Correct Answer: BD

The Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. The Product Owner is responsible for managing and refining the Product Backlog, collaborating with the stakeholders and

the Developers, and ordering the items in a way that best achieves goals and missions. The Product Owner represents the interests of everyone with a stake in the product and ensures that the Scrum Team works on the right things at the

right time.

A Sprint is a timebox of one month or less within which a "Done" product Increment is created. A Sprint consists of the Sprint Planning, Daily Scrums, the development work, the Sprint Review, and the Sprint Retrospective. A Sprint is also a

feedback loop that allows the Scrum Team and the stakeholders to inspect and adapt the product and the process.

During a Sprint, a Product Owner is typically responsible for:

The other options are not valid or relevant responsibilities of a Product Owner during a Sprint. They are either too administrative, micromanaging, or unrelated to the product value delivery. They are:

References:

Scrum Guide: https://www.scrumguides.org/scrum-guide.html Product Owner: https://www.scrum.org/resources/what-is-a-product-owner Sprint: https://www.scrum.org/resources/what-is-a-sprint-in-scrum Stakeholders: https://

www.agilealliance.org/glossary/stakeholders Daily Scrum: https://www.scrum.org/resources/what-is-a-daily-scrum

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