



Professional Scrum Master level II (PSM II)

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QUESTION 1

You are the Scrum Master for four Scrum Teams working on one product. Several of the developers notify you that their teams will need full-time help of an external technical specialist in the upcoming two Sprints. What key concerns should the Scrum Master take into account?

- A. Having enough work for all Development Team members.
- B. The benefit of Development Teams solving the problem themselves and the ability to produce integrated Increments.
- C. Maintaining a consistent velocity.
- D. Hiring additional resources to fill the void in skillset.

Correct Answer: B

QUESTION 2

Who manages the progress of work during a Sprint?

- A. The Scrum Master
- B. The Product Owner
- C. The Team Lead
- D. The Development Team
- Correct Answer: D

The Development Team is self-organized, thus manages and decides how to manage their own progress.

QUESTION 3

What is the Development Team responsible for?

- A. Writing User Stories and ordering the Product Backlog.
- B. Reporting productivity and selecting the Sprint time-box.
- C. Organizing the work required to meet the Sprint Goal and resolving internal team conflicts.

Correct Answer: C

QUESTION 4

Which statement best describes the responsibility of the Product Owner?

A. Optimizing the value of the work the Development Team does.

B. Managing the Development Team.

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- C. Ensuring that the work meets the commitments to the stakeholders.
- D. Acting as the go-between for the stakeholders.

Correct Answer: A

The Product Owner is accountable for the flow of value that the Development Team selects to work on.

QUESTION 5

Which two options describe how project budgeting and financial forecasting work in Scrum? (Choose two.)

A. It is ideally revisited as frequently as each Sprint to ensure value is being delivered for the investment spent.

B. Scrum does not align with traditional accounting practices. The financial department needs to be given a fixed cost per Sprint per team.

C. Several Sprints may be funded as a single release, with the result of each Sprint being releasable product.

D. The only funding is for the run cost (time and materials) of the Scrum Teams, so no budgeting process is needed.

Correct Answer: AC

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