# PSM-II<sup>Q&As</sup>

Professional Scrum Master level II (PSM II)

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### **QUESTION 1**

On a project where multiple Scrum Teams are working from the same Product Backlog, how should the work be distributed between teams?

- A. The Scrum Team with the highest capacity will pull items from the Product Backlog first.
- B. Each Scrum Team must have an equal amount of User Stories per Sprint.
- C. The Product Owner separates the Product Backlog items for each team.
- D. The Development Teams pull in work from a shared Product Backlog in agreement with the Product Owner and the other teams.

Correct Answer: D

During Sprint Planning the number of items selected from the Product Backlog for the Sprint is solely up to the Development Team regardless of the number of Development Teams working from the same Product Backlog. Only the Development Team can assess what it can accomplish over the upcoming Sprint.

#### **QUESTION 2**

Steven is a Scrum Master for three Scrum Teams building the same product and working from the same Product Backlog. Management wants to standardize how velocity is calculated across all three teams in order to identify which teams are high performing and which teams need more support.

What would be the best two responses Steven could provide to management? (Choose two.)

- A. There is no direct relationship between velocity and value.
- B. Standardizing velocity across teams is a good way to understand which teams are producing the most value.
- C. Providing incentives based on velocity can increase the Scrum Team\\'s motivation to produce more value.
- D. Velocity is the amount of business functionality that a Scrum Team creates in a Sprint. It is unique to that team and used as an input to Sprint Planning.

Correct Answer: AD

Working software is the primary measure of progress. Scrum is based on empirical process control theory where delivering working software frequently and measuring the impact helps the Product Owner maximize opportunity for the business to deliver value.

# **QUESTION 3**

Your organization has formed a new Scrum Team and has assigned you as the Scrum Master.

In what ways would you help the team start?

A. Ensure the Scrum Team members have compatible personalities, have the tech leads clarify the expectations and responsibilities of each role, and propose a performance rewards system.



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B. Have the Scrum Team members introduce their background experience with each other, ask the Product Owner to discuss the product and answer questions, and ensure the team understands the need for a Definition of "Done."

Correct Answer: B

Scrum Teams should have all of the competencies and skills to do the work in the Product Backlog which includes understanding the goals and history of the product and ensuring that they all know what "done" means.

#### **QUESTION 4**

What must the Development Team do during the first Sprint?

- A. Create a potentially shippable product Increment that includes at least one piece of functionality.
- B. Analyze and estimate the requirements for the subsequent Sprints.
- C. Create a project plan in order to map functional development to Sprint dates.
- D. Only design and develop the architecture and infrastructure.

Correct Answer: A

Sprints promote iterative and incremental development.

### **QUESTION 5**

Which of the following is true about the Product Owner role?

A. Can be shared between multiple people on a Scrum Team, Is the same as a Project Manager. Is played by a committee or a team of people.

B. Is one person. Can be influenced by a committee. Is accountable for ordering the Product Backlog.

Correct Answer: B

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