

# PSM-II<sup>Q&As</sup>

Professional Scrum Master level II (PSM II)

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## **QUESTION 1**

During Sprint Planning, the Development Team was not able to confidently forecast a Sprint Backlog but the Scrum Team was able to create a Sprint Goal for upcoming Sprint. What action should the Scrum Master take?

- A. Postpone the Sprint in order for the Product Owner to refine the Product Backlog to the level needed.
- B. Extend the Sprint Planning time-box until the Development Team can forecast enough items to begin the Sprint.
- C. Forecast the most likely Product Backlog items to meet the goal and discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.
- D. Request assistance from the technical architect.

Correct Answer: C

#### **QUESTION 2**

Scrum addresses which of the following four risks in software development? (Choose four.)

- A. The complexity and unpredictability of the requirements.
- B. The stability and complexity of the technology.
- C. The skills and working relationships of the people on the teams.
- D. The timescale of the planned work.
- E. The clear definitions of stages and gateways in the overall governance model.
- F. The definition of incentive and bonus strategies by HR for all team members.

Correct Answer: ABCD

Scrum is a framework within which people can address complex adaptive problems, while productively and creatively developing, delivering, and sustaining complex products of the highest possible value. Scrum employs an iterative, incremental approach to optimize predictability and control risk.

## **QUESTION 3**

The Development Team should have all the skills and competencies needed to:

- A. Turn the Product Backlog items it selects into a potentially releasable product increment of functionality.
- B. Do all of the development work in order to handoff to the testers in the subsequent Sprint.
- C. Complete the project within the estimate as committed to the Product Owner.

Correct Answer: A



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### **QUESTION 4**

B. False

| Scrum has a role called "Project Manager." |  |
|--|--|
| A. True                                    |  |

Correct Answer: B

The Scrum Framework only recognizes three roles although others may be needed to help the team build the most valuable product possible.

## **QUESTION 5**

Every Development Team should have the competencies and skills needed to deliver a Done Increment in a Sprint.

A. True

B. False

Correct Answer: A

Development Teams are self-organized and cross-functional.

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