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**QUESTION 1**

The Sales Director would like to add a new company logo to the '\\marketing material\\'. The change to the project scope has been approved by the project board. It is expected to delay product and stage completion date by 3 days and cost ?00. The stage 2 cost tolerance of +?,000 has not been used. The change budget of ?00 has not been used.

Which option describes how this change should be funded?

- A. ?00 of the stage 2 cost tolerance and the ?00 change budget should be used.
- B. ?00 needed for the change should be taken from the stage 2 cost tolerance.
- C. ?00 of additional funding will need to be requested to pay for the change.
- D. ?00 will need to be requested in addition to the ?00 change budget.

Correct Answer: D

QUESTION 2

During a work package the Team manager needs to keep the project manager informed, which management product is used for this?

- A. Highlight report
- B. Checkpoint Report
- C. Issue Report
- D. End Stage Report

Correct Answer: B

QUESTION 3

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional

photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the ?00 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Planning assumptions section?

- A. No change to entry 8 because this cannot be confirmed until all of the label designs entries have been received and



an assessment made.

B. Move entry 8 to External dependencies because the label designs are created outside of the scope of the project.

C. Delete entry 9 because the photo session schedule should have been approved as part of stage 2.

D. Move entry 9 to External dependencies because the photo session schedule is created by the professional photographer.

E. Delete entry 10 because the inclusion of different members from the Engineering team in each photo should be shown in the Product Description for the photos.

Correct Answer: AE

QUESTION 4

Having completed designing the plan, in which order should the next steps take place to produce a plan?

1.

Prepare Estimates

2.

Define and analyze Products

3.

Prepare the schedule

4.

Identify activities and dependencies

A. 2, 4, 3, 1

B. 4, 2, 1, 3

C. 4, 3, 2, 1

D. 2, 4, 1, 3

Correct Answer: D

QUESTION 5

The Health and Safety Training Project has been commissioned in response to recent government legislation relating to health and safety on construction sites. While the legislation has been finalized, it will only become clear how the governments accrediting agency will interpret the legislation in key areas as they accredit the products and trainers.

How should the project manager respond to this situation when preparing the project product description, and why?

A. By prioritizing the acceptance criteria, because it may not be possible to meet all acceptance criteria



- B. By prioritizing the acceptance criteria, because the acceptance criteria should form a list of measurable attributes
- C. By allowing the acceptance criteria to evolve, because the project manager should include information through change control when it is known
- D. By allowing the acceptance criteria to evolve, because the executive should approve the finalized project product description

Correct Answer: B

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