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**QUESTION 1**

A system migration project is in its closing stage. The project manager is being pressured to close the project. The project manager communicated to all stakeholders; however, the last department to migrate indicated that they have not received the notification.

What should the project manager do?

- A. Report the issue during the next status meeting at the end of the week
- B. Escalate the issue to the project sponsor and upper management
- C. Close out the project and tell the manager to open a service desk ticket
- D. Log the issue and assign it to the project team member(s).

Correct Answer: C

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**QUESTION 2**

An agile team has completed an iteration and delivered the agreed features to the customer. In a surprise to the team, the features are not accepted by the customer. The project team conducts a root cause analysis. What should the project manager do to avoid this situation in the future?

- A. Ensure that customer requirements do not change from the start of the project.
- B. Ensure that the definition of done (DoD) is well defined and complete for future iterations.
- C. Ensure that the development and quality assurance team members implement the feature correctly.
- D. Ensure that the team facilitator allocates tasks correctly to team members.

Correct Answer: B

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**QUESTION 3**

An updated schedule for work delivered by a subcontractor is a condition for a milestone payment. The subcontractor completed the work but does not have a schedule, claiming that work was already agreed upon with the client. What should the project manager do?

- A. Negotiate a contract change with the subcontractor.
- B. Meet with the client to discuss the issue with the subcontractor.
- C. Inform the subcontractor that they must send the schedule.
- D. Tell the subcontractor to submit a draft schedule.



Correct Answer: B

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#### QUESTION 4

A project manager for a defense software application has a culturally and gender-diverse team with a short project time line Considering the project will be stressful, what skill should the project manager use to monitor the team's performance?

- A. Coercion
- B. Conflict resolution
- C. Emotional intelligence
- D. Negotiating

Correct Answer: C

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#### QUESTION 5

A construction project to build a fish hatchery is in execution. The operations group notified the project manager about a concern that might turn into a potential issue; however, the concern could not be addressed. In which project document should the project manager record the concern?

- A. Request for information
- B. Scope statement
- C. Issue log
- D. Risk register

Correct Answer: D

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