



# PMP<sup>Q&As</sup>

Project Management Professional - 2024 New Version

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**QUESTION 1**

A project manager is well informed on the industry standards of the organization and believes that they are not reflected in the project deliverables. What should the project manager review next?

- A. Quality process
- B. Quality management plan
- C. Organizational process assets (OPAs)
- D. Project charter

Correct Answer: C

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**QUESTION 2**

A project manager has been assigned to an emergency project that must be completed within the next few weeks. The project manager realizes this will have an impact on the local community. As the work is near a school, the project manager has engaged with them to understand their needs.

How should the project manager ensure the work continues smoothly?

- A. Postpone the required work on the project until school holidays begin
- B. Advise the school to close (or the duration of the project work
- C. Continue the work as planned and inform the school when the project team arrives on-site
- D. Liaise with the school to include nonworking project hours during school start and finish times

Correct Answer: D

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**QUESTION 3**

A project manager is working on a project to scale an operation globally. This endeavor required multiple interviews with various stakeholders. During the user story creation phase, the product owner met with multiple stakeholders who had different opinions about the requirements.

How should the project manager address this situation?

- A. Ask the product owner to create the backlog.
- B. Use a voting system for stakeholders.
- C. Perform a stakeholder identification analysis.
- D. Limit the participation from stakeholders.



Correct Answer: C

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#### QUESTION 4

A newly formed project team includes team members who have been working in the company for a long time as well as team members who are new to the company. The project team members discovered that there is a gap in communication between these two groups, and they are finding it hard to collaborate with one another.

What should the project manager do?

- A. Ask the experienced members to lead the junior members to facilitate skill transfer.
- B. Encourage team members to focus on delivering results with their specialized skills.
- C. Organize networking sessions to allow the team members to get to know one another.
- D. Ask the team to self-organize and escalate any issues to the project manager.

Correct Answer: C

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#### QUESTION 5

A client's company announces a reorganization, which includes changes in the senior management involved in the project. The new project sponsor is asking to put the project on hold until they review the scope. What should the project manager do next?

- A. Wait for a new project scope from the new project sponsor
- B. Discuss the requirements and update the project management plan with the new sponsor
- C. Discuss the issue with the project team and update the project management plan
- D. Amend the risk register and provide suggested mitigation strategies

Correct Answer: B

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