



# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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**QUESTION 1**

A business analyst is working on a highly complex project and has elicited a large number of requirements from stakeholders in several departments. Due to the large number of requirements, the stakeholders have determined that they would like to prioritize them to minimize a potentially large scope.

Which technique could the business analyst use to manage requirements?

- A. Storyboarding
- B. RACI models
- C. SMART goals
- D. MoSCoW

Correct Answer: D

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**QUESTION 2**

Which of the following is a method for requirements change control?

- A. Baselineing
- B. Scope analysis
- C. Communication management
- D. Requirements management

Correct Answer: D

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**QUESTION 3**

Company A has been awarded a contract to finalize the development of a product that Company B was not able to finish. The business analyst is given a copy of the documentation left by Company B.

To which of the following documents should the business analyst pay the most attention to ensure the project succeeds this time?

- A. Application design documentation
- B. Business use cases
- C. Test case documentation
- D. Clauses in the contract

Correct Answer: B

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#### QUESTION 4

A business analyst is working on a project to update the user interface for a legacy procurement system. An end user raises concerns that the new solution will not support their core business processes.

How could the business analyst address the end user's concerns about the new interface?

- A. Develop a prototype to gather functional requirements.
- B. Document the business data objects using an entity relationship diagram.
- C. Consult the stakeholder register to evaluate if the user has authority to influence the project.
- D. Develop a use case package to support the user interface.

Correct Answer: D

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#### QUESTION 5

A major stakeholder wants to know how the implementation of new features in the development of a product is progressing. Which of the following should be reported to the stakeholder?

- A. Number of requirements tested and approved
- B. Distribution of project changes
- C. Requirements status during the project development cycle
- D. Number of requirements approved vs. number of requirements rejected

Correct Answer: A

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