

# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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#### **QUESTION 1**

A business analyst is ready to begin requirements elicitation; however, stakeholders are not available to participate for another two weeks. Which elicitation technique should the business analyst use during this time?

- A. Brainstorming
- B. Benchmarking
- C. Document analysis
- D. Cost-benefit analysis

Correct Answer: A

#### **QUESTION 2**

A business analyst has received a test result report that shows evidence of defective functionality. The business analyst checks the test result again and verifies that the functionality behaves according to the requirements.

At this point, the business analyst should first:

- A. let the users decide if the test result is acceptable.
- B. change the requirement according to the test result.
- C. verify that the test case is incorrect.
- D. ask the tester to perform the test again.

Correct Answer: C

#### **QUESTION 3**

A business analyst has elicited, documented, and verified the requirements, discovering that there are not enough resources to deliver all the requirements. Which technique should the business analyst employ to rectify the issue?

- A. Hold a brainstorming workshop to build the rationale for the requirements.
- B. Perform traceability to find out where the requirements originated.
- C. Survey stakeholders on their likes and dislikes about the requirements.
- D. Ask stakeholders to vote on the requirements.

Correct Answer: B

#### **QUESTION 4**



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Which of the following can be used to determine if requirements align to the product\\'s objectives?

- A. Activity network diagrams
- B. Five Whys
- C. Business use cases
- D. Context diagrams

Correct Answer: C

#### **QUESTION 5**

How can a SWOT analysis help when deciding between several possible options to address a business problem?

- A. It can help the project sponsor to determine the valuation of each option.
- B. It can help the stakeholders identify the strengths and weaknesses of each option.
- C. It can help the product owner to determine opportunity cost of not choosing an option.
- D. It can help the stakeholders to determine how to avoid the threats of each option.

Correct Answer: B

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