



# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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**QUESTION 1**

Company A has been awarded a contract to finalize the development of a product that Company B was not able to finish. The business analyst is given a copy of the documentation left by Company B.

To which of the following documents should the business analyst pay the most attention to ensure the project succeeds this time?

- A. Application design documentation
- B. Business use cases
- C. Test case documentation
- D. Clauses in the contract

Correct Answer: B

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**QUESTION 2**

A business analyst from Company A has been assigned a project to document and identify requirements for a new commercial software implementation. The first step is to break down the business analysis deliverables into activities and

tasks. Then, the business analyst will add an estimate of the time needed to complete the work.

Which type of estimation technique is the business analyst using?

- A. Analogous
- B. Bottom-up
- C. Delphi
- D. Parametric

Correct Answer: D

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**QUESTION 3**

A company wants to procure a tool to improve customer satisfaction and loyalty. Which of the following documents would provide basis for analyzing vendor products?

- A. Business case
- B. Project charter
- C. Survey
- D. Storyboard



Correct Answer: B

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#### QUESTION 4

Which of the following actions will contribute most to the success of the initial stage of the project?

- A. Interview stakeholders to clearly define the problem.
- B. Establish the change control process of the project.
- C. Define the acceptance criteria required during the acceptance phase.
- D. Document the requirements and obtain sign-off.

Correct Answer: A

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#### QUESTION 5

Two weeks prior to the delivery date, a customer changes the business requirements. What should the business analyst do?

- A. Deliver the existing product and then begin work on the requested changes.
- B. Ask the developers to implement the changes.
- C. Trace the requirements and measure the impact of the requested changes on the existing delivery date.
- D. Schedule a review by the change control board (CCB) to determine next steps.

Correct Answer: D

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