



# PMI-ACP<sup>Q&As</sup>

PMI Agile Certified Practitioner (PMI-ACP)<sup>®</sup>

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### QUESTION 1

During a retrospective, the agile practitioner discovers that a team member's process improvement idea has worsened the outcome.

What should the agile practitioner do?

- A. Commend the team on trying the idea, then encourage discussion regarding alternatives
- B. Ask a manager to direct the team on fixing the process
- C. Encourage the team to continue executing the idea to see if it improves
- D. Privately speak with the team member to convey that their idea worsened the outcome

Correct Answer: B

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### QUESTION 2

Midway through a sprint, a team member discovers that the product design fails to adhere to the organization's enterprise architecture standards. Since this required escalation to the architecture team for further analysis and resolution, the team was unable to deliver its sprint goal and the sprint was cancelled.

What should the team have done to avoid this?

- A. Escalated the issue to management
- B. Ensured the early engagement of key stakeholders
- C. Provided feedback to the architecture team to change the enterprise architecture standards
- D. Raised an exception for non-adherence to the enterprise architecture standards for this product

Correct Answer: D

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### QUESTION 3

DRAG DROP

What is the correct sequence of activities in release planning?

Select and Place:



Create release plan by date or scope

Estimate the cost of the features

Split features using the MMF perspective

Estimate the value of the features

Prioritize features

Write stories for features

Identify features

Correct Answer:

Identify features

Prioritize features

Split features using the MMF perspective

Estimate the value of the features

Estimate the cost of the features

Write stories for features

Create release plan by date or scope

#### QUESTION 4

What is the purpose of practicing asking the "5 Why's"?

A. To determine the scope of the Sprint



- B. To determine the root cause of an issue
- C. To determine the end result
- D. To determine the prioritized backlog

Correct Answer: B

## QUESTION 5

### DRAG DROP

When reading a burn-down chart, what does each status measurement say about project performance? Match the items below.

Select and Place:

Actual Work Line is above the Ideal Work Line		Ahead of Schedule
Actual Work Line is below the Ideal Work Line		On Schedule
Actual Work Line is on the Ideal Work Line		Behind Schedule

Correct Answer:

Actual Work Line is above the Ideal Work Line	Behind Schedule	
Actual Work Line is below the Ideal Work Line	Ahead of Schedule	
Actual Work Line is on the Ideal Work Line	On Schedule	

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