



# PK0-005<sup>Q&As</sup>

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### QUESTION 1

A project manager was not part of a contract negotiation. The project manager is concerned that stakeholders will expect the project to achieve deliverables requested in the RFP. Which of the following documents should the project manager produce FIRST to start communication about the boundaries of the project?

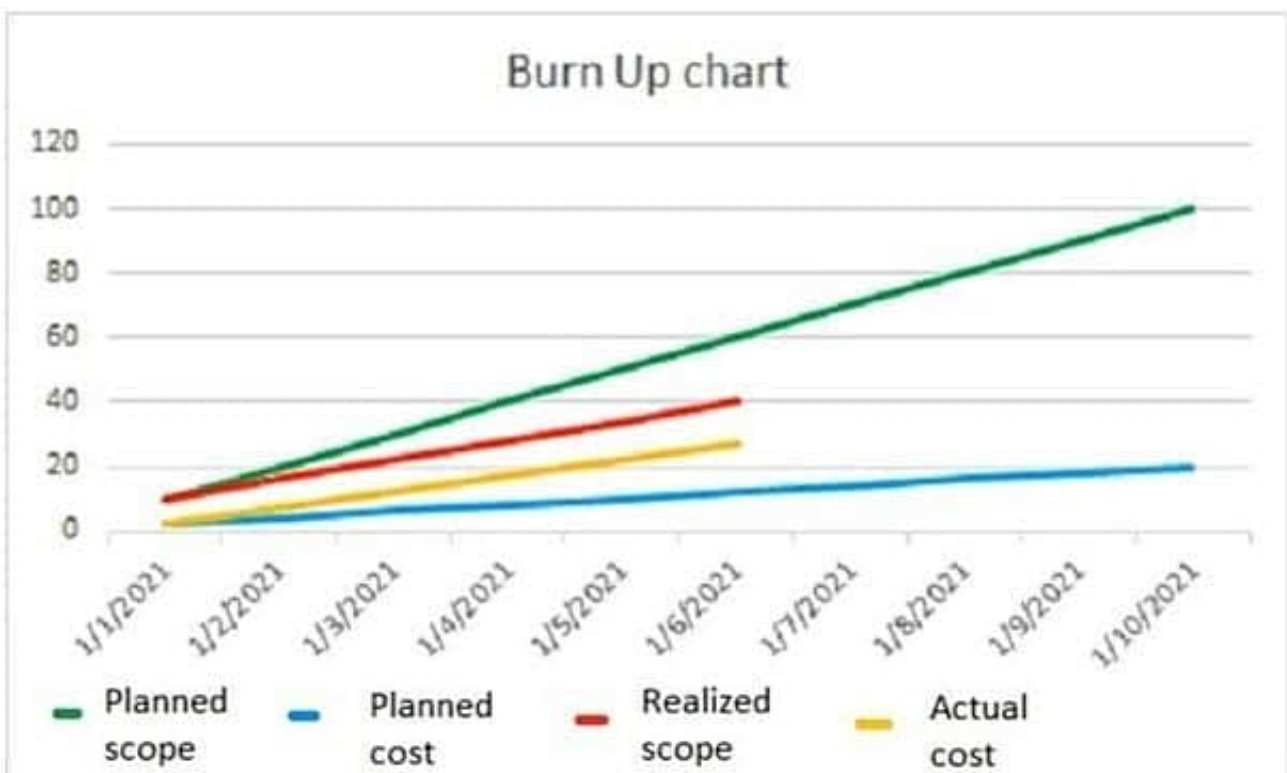
- A. Milestone chart
- B. Work breakdown structure
- C. Project charter
- D. Detailed scope statement

Correct Answer: C

The project charter should be produced first. The project charter is a high-level document that describes the project, its goals, and its stakeholders. It is used to get the project started and to obtain approval from senior management. The detailed scope statement is a more detailed document that describes the project's deliverables, scope, and schedule. It is used to communicate the project to stakeholders and to ensure that everyone is on the same page.

### QUESTION 2

A project sponsor asked the PM to provide a summary of the current financial status. The PM uses the following burn up chart for the analysis:



Based on the chart, which of the following is the current status of the project?



- A. Behind schedule and over budget
- B. Behind schedule and under budget
- C. Ahead of schedule and over budget
- D. Ahead of schedule and under budget

Correct Answer: A

With a Burnup chart, if the target line ("planned") is above the "actual" or "realized" line, then it is not meeting the goal (this is the case for the scope here. The "Actual cost" is above the "Planned cost" which means they are spending more than they planned (over budget).

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### QUESTION 3

During a demonstration, the product owner asked the team to add new scope to the backlog. Which of the following should the Scrum master do NEXT?

- A. Create a change request for the change advisory board.
- B. Work with the business analyst to document the new epic.
- C. Reject the change to prevent scope creep.
- D. Update the risk register and the work in the mitigation plan.

Correct Answer: B

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### QUESTION 4

Which of the following would be the MOST beneficial to determine whether a project has met the defined objectives?

- A. Schedule variance
- B. Cost variance
- C. Work breakdown structure
- D. Key performance indicators

Correct Answer: D

Key performance indicators (KPIs) are the most beneficial tools for assessing whether a project has met its defined objectives. KPIs are specific, measurable metrics that are aligned with the project's goals. They provide a clear and quantitative way to evaluate project performance and determine whether the project has achieved its intended outcomes. While schedule variance and cost variance are important measures, KPIs offer a more comprehensive view of the project's success in meeting its objectives.

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### QUESTION 5

A project manager who is part of a global team wants to have a team building meeting and decides to hold a video conference. Which of the following is MOST likely to be the main challenge the influences this decision?

- A. Geographical factors
- B. Language barriers
- C. Cultural differences
- D. Technology factors

Correct Answer: B

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