



# PK0-004<sup>Q&As</sup>

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**QUESTION 1**

Based on the table below:

Task	Duration	Sequence
Task A	5 days	Task B
Task B	8 days	Task D, Task E
Task C	4 days	Task F
Task D	2 days	Task F
Task E	5 days	Task F
Task F	6 days	End

Which of the following is the critical path if Task B has extended to ten days?

- A. 21 days
- B. 23 days
- C. 24 days
- D. 26 days

Correct Answer: D

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**QUESTION 2**

An organization wants assurance that the specialty tools necessary for operation will function as intended for a specific minimum time period. Which of the following documents BEST provides this assurance?

- A. Purchase order
- B. Non-disclosure agreement
- C. Request for proposal
- D. Warranty
- E. Service level agreement

Correct Answer: D

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**QUESTION 3**



A project is about to begin the execution phase. The SOW and project plan have been approved, and the project team has been formed. Which of the following types of meetings should happen NEXT?

- A. Update
- B. Scheduling
- C. Kickoff
- D. Review

Correct Answer: B

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#### QUESTION 4

A project, which is nearing completion, is ahead of schedule and under budget. However, to improve quality to acceptable levels, the project will require additional time.

Which of the following BEST describes this scenario?

- A. Scope creep
- B. Interactions between constraints
- C. Constraint reprioritization
- D. Change request

Correct Answer: B

Explanation: An example of interaction between constraints may occur when you have changes to scope that in turn impact the schedule and/or budget. Scope can change through the formal change control process or through scope creep. Perhaps your project sponsor has decided you need one more deliverable in order to satisfy the overall goals and objectives of the project. This is approved in a formal change request process. However, scope changes require schedule changes, and they often require budget changes as well. The interaction here is like a domino effect, and all the constraints should be reexamined to ensure that they still accurately reflect the conditions of the project.

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#### QUESTION 5

A project manager is performing resource leveling and notices one of the functional testers is assigned 40% in a second project. The project manager needs the resource to be 100% dedicated to the project; otherwise, the testing phase jeopardizes the delivery date. Which of the following should the project manager do NEXT?

- A. Ask the resource manager to deallocate the resource from the second project.
- B. Ask the resource manager to assign a new resource with 40% of allocation.
- C. Keep the resource 100% allocated in the project, as per the initial plan.
- D. Change the resource to 60% of allocation and review the mitigation plan.



Correct Answer: D

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