

PK0-004^{Q&As}

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QUESTION 1

A. telephone conference.

B. group email.
C. face-to-face meeting.
D. video conference.
Correct Answer: C
QUESTION 2
A project has fallen behind schedule for no obvious reason, so the PM has gathered the team to brainstorm. Which of the following should the PM do NEXT?
A. Go over the meetings objectives and agenda.
B. Brief the team on which tasks have fallen behind schedule and where the project has slack.
C. Refer to the risk register to map the risks to issues and mitigation strategies.

Correct Answer: B

QUESTION 3

An influential stakeholder has left the organization. Which of the following documents MOST likely needs to be updated?

A. Incident response plan

B. Issue log

C. Communication plan

D. Project plan

Correct Answer: B

D. Review the issue log with the project team and identify potential risks.

E. Review an Ishikawa diagram with the project team to determine possible causes and effects.

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QUESTION 4

Ann, one of the affected stakeholders, feels that the project team has not been giving periodic stakeholder updates and that her input has not been taken into account.

Which of the following should the project manager do to ensure stakeholder expectations are met?

- A. Ensure that Ann is involved during the testing phase of the project so she can call out functional gaps.
- B. Organize a walkthrough of the solution and ensure face-to-face updates occur every two weeks.
- C. Escalate the issue to the project steering committee that Ann is criticizing the project quality.
- D. Organize a requirements workshop to capture any gaps.

Correct Answer: B

QUESTION 5

A project manager needs to determine resource availability to assign the resources to project tasks.

Which of the following will the project manager MOST likely use?

- A. Resource calendars
- B. Project calendar
- C. Staffing management plan
- D. Conflict resolution

Correct Answer: D

Reference: https://opentextbc.ca/projectmanagement/chapter/chapter-11-resource-planning-projectmanagement/

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