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QUESTION 1

Which of the following is also known as a fishbone diagram?

- A. Histogram
- B. Ishikawa diagram
- C. Pareto diagram
- D. Run diagram

Correct Answer: B

QUESTION 2

Due to unforeseen schedule blowouts, the project manager is forced to compress the next set of activities in order to avoid affecting the project delivery date. Which of the following techniques can be used to help achieve this? (Select TWO).

- A. Fast tracking
- B. Crashing
- C. Delaying
- D. Quality control
- E. Scope reduction

Correct Answer: AB

QUESTION 3

A project scope document would include which of the following? (Select TWO).

- A. WBS
- B. Key performance indicators
- C. Assumptions
- D. Risk matrix
- E. Network diagram

Correct Answer: BC

QUESTION 4



There is a high probability of a needed resource becoming unavailable. The project manager determines the impact to be low; therefore, the MOST likely response to the identified risk is to:

- A. Accept it
- B. Avoid it
- C. Minimize it
- D. Mitigate it

Correct Answer: A

QUESTION 5

Which of the following is the purpose of a post mortem analysis?

- A. Determines the degree of accuracy of activity duration estimates
- B. Compares the initial project baselines to end of project baselines
- C. Highlights detected quality issues and the resolution to the issues
- D. Documents the reasons for an early project closure

Correct Answer: D

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