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QUESTION 1

The chief executive officer (CEO) informs the program manager that the delivery date for project A must be compressed by two months to accommodate market needs. Project A relies upon deliverables from projects B and C. Which of the following should the program manager do first?

A. Direct the three project managers to crash their projects, to allow project A the two months of scheduling needed.

B. Review the program resource management plan with the three project managers emphasizing their critical paths and shared critical resources to understand the possibility of accelerating the schedule.

C. Convene the change board to evaluate the cost/benefit of the compression and the impact on the overall program.

D. Engage the executive sponsor and program board to evaluate the CEO\\'s request and determine if the project manager should act on it.

Correct Answer: B

QUESTION 2

A large program consists of several component projects and six project managers. The program governance board requests that all components within the program undergo user acceptance testing before being released to the production environment.

Where should the program manager document this?

A. Program governance plan

B. Program requirements

C. Component test plan and test cases

D. Program quality management plan

Correct Answer: D

QUESTION 3

A software development program will launch iterative versions of new software called Alpha over two years. Following that, a program will be released to the program team and developers to create new software called Beta. While the program manager prepares the program closure plan for Alpha, the program sponsor expresses concern about its support after program closure.

What should the program manager do as part of Alpha\\'s program closure plan?

A. Execute the transition plan, and include knowledge transfer to transition Alpha support to operations.

B. Keep the Alpha program open until support is no longer required, then execute program closure.

C. Adjust Alpha\\'s exit criteria to ensure its support is included in the Beta program.

D. Document the program closure procedure to ensure that resources are released from Alpha to develop Beta.

Correct Answer: A

QUESTION 4

Olive is the program manager for her organization. She has created a request for proposal for a large portion of her program. In this work to be procured she has set several requirements for the vendors to participate. The chief among these requirements is a vendor must have at least four licensed electricians in his team. This requirement for four licensed electricians is an example of which one of the following terms?

A. Screening system

B. Scoring model

C. Vendor analysis requirements

D. Evaluation criteria

Correct Answer: A

QUESTION 5

You are the program manager for your organization and management has asked you to be certain to finalize the lessons learned documentation for your program. When will the lessons learned documentation be created?

A. Lessons learned are in program execution.

B. Lessons learned are created at each program deliverable.

C. Lessons learned are created during the program closure.

D. Lessons learned are created during the program archive.

Correct Answer: C

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