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QUESTION 1

You are the program manager for your organization. Your program has a budget of $750,000 and is expected to last one year. The program is currently 30 percent complete and has spent $245,000. The program is supposed to be 40 percent at this time. What is the cost performance index for this program?

A. .83

B. -$20,000

C. .91

D. Negative ten percent

Correct Answer: C

QUESTION 2

The project managers for component projects A and B schedule the same resource to perform tasks during the same timeframe, resulting in an over-allocation. The program manager reviews the program resource management plan, determines that project A can wait until the resource becomes available, and assigns the resource to project B.

This is an example of which of the following?

A. Program resource management planning

B. Program risk mitigation

C. Resource interdependency management

D. Project resource planning

Correct Answer: C

SPMv4 Page 133 chapter 8.2.7.1 Resource interdependency management

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QUESTION 3

You are the program manager for your organization. Management has asked you to create a method to track the program stakeholders\\' concerns, threats, and demands for communication. They would like you to map out each stakeholder or stakeholder group and identify trends within the chart to help your program communicate better. What type of a chart should you create for management?

A. RACI chart

B. Stakeholder analysis chart

C. Roles and responsibilities chart D. Communication matrix

Correct Answer: B

QUESTION 4

At what point in the project is the risk of failing to achieve the project objectives the greatest?

A. During project planning

B. During the project execution

C. At the project start

D. At the end of the project

Correct Answer: C

QUESTION 5

Kelly\\'s program is slipping on its schedule. Management is worried that the program will be late and this will cost the organization several thousand dollars in fines and penalties. They\\'ve asked Kelly to use a schedule duration compression technique that will help the program finish on time. The technique that Kelly can use, however, should not add costs to the program. What duration compression technique should Kelly use in this instance?

A. Crash the program

B. Add lead time to the program

C. Trim the program scope

D. Fast track the program

Correct Answer: D

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