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**QUESTION 1**

A component project manager escalates an issue regarding a key stakeholder to the program manager. The key stakeholder does not respond to emails or phone calls, and the project manager believes this key stakeholder is exhibiting a negative attitude toward the work. The key stakeholder has a significant influence over the component project, which could impact other components if delays occur. The program manager's attempts to reach the stakeholder via email also fail.

What should the program manager do next?

- A. Escalate the issue to the stakeholder's supervisor
- B. Escalate the issue to the program governance board, as delays will impact the program
- C. Update the program risk register to reflect a realized risk and execute the documented risk response
- D. Attempt to call the key stakeholder; if unsuccessful, visit their office to identify potential risks

Correct Answer: D

QUESTION 2

What does CPI value less than 1.0 indicates?

- A. Cost overrun for work completed
- B. Scheduled performance is great
- C. Cost underrun of performance to date
- D. Cost for completed work is as per estimate

Correct Answer: A

QUESTION 3

A program manager is identifying and verifying risks as outlined in the risk management plan. The results will be recorded in which of the following?

- A. Risk register
- B. Risk monitoring and control
- C. Risk response planning
- D. Risk mitigation strategy

Correct Answer: A



QUESTION 4

You are the program manager for your organization and you\\re dealing with several issues about the materials used in the program. Right now, the issues have been assigned to issue owners for resolution in ten days. In the interim, what should you do with the issues?

- A. Nothing - the issue owners will manage all concerns with the issues.
- B. Record the issues in the issue register.
- C. Communicate the issue status with the program sponsor.
- D. Document the issues in the risk register.

Correct Answer: B

QUESTION 5

Which of the following terms is used for a schedule compression technique where two activities that were previously scheduled to start sequentially start at the same time?

- A. Fast tracking
- B. Compressing
- C. Float
- D. Crashing

Correct Answer: A

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