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**QUESTION 1**

What actions are taken in the process of developing and maintaining a program risk register?

- A. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and provide the foundation for the risk management plan.
- B. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and identify the root cause of potential risks.
- C. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and proactively manage program issues.
- D. Assign ownership of risks with appropriate responsibilities, document agreed-upon response strategies, and identify residual risks.

Correct Answer: C

QUESTION 2

You are the project manager for your organization and are working with the project stakeholders and the business analyst to define all of the deliverables the project is to create. The stakeholders would like the option of adding more deliverables later in the project and keeping the requirements somewhat open for changes. You explain to the business analyst that you need a set of requirements that define exactly what needs to be delivered for the project. What document are you trying to create in this early stage of the project?

- A. Requirements technical documentation
- B. Project scope statement
- C. Project charter
- D. Detail design document

Correct Answer: B

QUESTION 3

You are the program manager for your organization. You are examining the order of the activities in your program schedule and would like to change some of the ordering to alleviate scheduling conflicts, risks, and based on your experience with the discipline the program uses. Some of the activities you can rearrange while some of the activities must be completed in a particular order. What term describes the activities that can happen in any order?

- A. Finish on constraints
- B. Discretionary dependencies
- C. Mandatory dependencies
- D. Benefits management dependencies



Correct Answer: B

QUESTION 4

A program manager needs to establish direction and identify the essential aspects of a program. In addition, they must ensure that the context and framework of the program are properly defined, assessed, and documented.

Which document will be created to support this activity?

- A. Program resource management plan
- B. Program management plan
- C. Program master schedule
- D. Program scope statement

Correct Answer: D

QUESTION 5

A program was kicked off, but one of the key stakeholders was not present at the kick-off meeting.

What should the program manager do to ensure that the key stakeholder is familiar with the program's benefits and supports the program?

- A. Note stakeholder communication needs in the program charter and document their expectations in the benefits sustainment plan.
- B. Note stakeholder communication needs in the communications management plan and document their expectations in the benefits management plan.
- C. Meet with the stakeholder to ensure stakeholder communication needs are documented in the communications management plan and that their expectations of benefits are documented in the benefits management plan.
- D. Meet with the stakeholder to ensure stakeholder communication needs are documented in the communications management plan and that their expectations of benefits are documented in the benefits sustainment plan.

Correct Answer: C

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