



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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**QUESTION 1**

Managing risk is key to the success of any initiative. Risk is considered to be inherent in any activity we do in project management and at any level. Risk is part of project, program and portfolio management and has a different exposure in each and every one. Multiple risks have already been spotted in your portfolio and you are now identifying, assessing and developing risk response plans for them, in addition to monitoring and controlling them. What are you looking for? You were finding this hard at first however you asked the help from a senior portfolio manager and he redirected you to use

- A. Weighted Ranking and scoring techniques, Portfolio Component inventory, Categorization
- B. Weighted Ranking and scoring techniques, Quantitative and Qualitative Analysis
- C. Capability and Capacity, Weighted Ranking and scoring techniques, Graphical Analytical methods, Quantitative and Qualitative Analysis
- D. Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis

Correct Answer: B

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**QUESTION 2**

Your company has had a portfolio management process in place for five years at the enterprise level, in its business units, and even in its complex programs. This year the company's Center for Excellence received an award for its work in this area from PMI? As the Portfolio Manager, you have predefined metrics in place, which are critical because:

- A. They show transparency at all levels
- B. They provide stakeholders with critical information on the health of the portfolio
- C. They show the link of each initiative to the company's strategic goals
- D. They provide insight into the processes being used

Correct Answer: D

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**QUESTION 3**

Portfolio managers tend to use the efficient frontier analysis as a modeling approach that gives decision makers the analytical tool to optimize portfolios given resource constraints such as risk. In which of the Portfolio management processes the efficient frontier is mostly used

- A. Optimize Portfolio
- B. Manage Supply and Demand
- C. Manage Portfolio value
- D. Manage Portfolio Information

Correct Answer: C

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#### QUESTION 4

As part of developing the Communication Management Plan, a portfolio manager executes the Communication Requirements Analysis, in addition to Stakeholders Analysis. Which of the following options in your opinion is a result of the Stakeholders Analysis?

- A. All of the options
- B. Communication Matrix
- C. Communication Strategy matrix
- D. Elicitation technique

Correct Answer: D

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#### QUESTION 5

As a portfolio manager you visit and re-do the Optimize Portfolio process continuously. Which of the following, in your opinion, is the objective/purpose of the Optimize Portfolio Process?

- A. Balance the portfolio for performance and value delivery
- B. Make Governance Decisions
- C. Create an up-to-date list of qualified portfolio component
- D. Allocating resources to develop component proposals or execute portfolio components

Correct Answer: A

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