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**QUESTION 1**

Assume your pork producing company finds that there is an over-abundance of pork products and competitors in the marketplace even though it has had to implement Hazard Analysis and Critical Control Point (HACCP) processes that are a regulatory requirement. Profits are lower than ever before in the history of the company. Management is changing the company's strategy to also focus on seafood products. You have been asked to complete a gap analysis to:

- A. Determine resource capacity
- B. Assess risks with this change
- C. Compare the current portfolio mix with that with this change
- D. Determine any requirements that must be addressed before the change is implemented

Correct Answer: C

QUESTION 2

You have been receiving complaints from Key Stakeholders about multiple projects not being initiated, also they have great strategic alignment. What should have been done to avoid this?

- A. Updated the prioritization criteria
- B. Communicated the Prioritization Model
- C. Including those Key Stakeholders in the steering committee
- D. Developed a Communication Management Plan

Correct Answer: D

QUESTION 3

Which of the following depicts the use of the burn-down and burn-up charts?

- A. All of the Options
- B. They show the planned vs accrued Earned Value
- C. They show the execution of the portfolio against the overall budget and time
- D. They show the burned cost and time against planned ones

Correct Answer: C

QUESTION 4

Your CEO is keen to know the likelihood of the portfolio to realize the expected ROI. You are currently looking for a tool



to calculate the probability to achieve portfolio objectives. Which of the following will help you in doing that?

- A. SWOT Analysis
- B. Delphi
- C. Risk Exposure Charts
- D. Investment Choice Analysis

Correct Answer: C

QUESTION 5

During the portfolio lifecycle, you will be using the roadmap a lot and you be using it to report progress to different stakeholders. When it comes to portfolio roadmap, which of the following options is true?

- A. Roadmap are rarely updated, in contrast to the portfolio charter which gets frequently updated
- B. Roadmap includes internal and external dependencies to other organizational areas
- C. Roadmap is defined after the planning of all components is finished
- D. Roadmaps incorporate all components and shows a graphical representation of the portfolio progress over time

Correct Answer: B

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