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**QUESTION 1**

You have been asked to be the manager for a governmental portfolio, and your starting point should be tendering a strategic plan to the board for validation and approval for continuation. Which documents/ artifacts do you have debuting the portfolio that you can use to develop the strategic plan?

- A. Prioritization analysis, portfolio process assets, portfolio roadmap
- B. EEF's, portfolio component inventory, organizational process assets
- C. Organizational strategy and objectives, inventory of work, portfolio process assets
- D. Portfolio charter, portfolio roadmap, organizational strategy and objectives

Correct Answer: C

QUESTION 2

As part of the Portfolio Communication, the Portfolio Manager analyzes the raw data assimilated from the portfolio process assets and from the stakeholder analysis. This analysis aims to isolate the data that hold value to the receiving audience. Which tool can the portfolio manager use to help him in performing this analysis?

- A. Communication Methods
- B. Elicitation
- C. Stakeholder Analysis
- D. Communication Requirements Analysis

Correct Answer: D

QUESTION 3

You are managing a portfolio in a functional organization and resources are shared between operations and projects. You are continuously performing capability and capacity analysis in order to optimize the portfolio. Which of the following capability and capacity analysis is used to just limit the number of components the organization can execute?

- A. Knowledge Basis
- B. Financial
- C. Human Resources
- D. Assets

Correct Answer: C

QUESTION 4



The Portfolio Charter is an important document that is referenced throughout the portfolio life cycle. Which of the following is correct regarding the Portfolio Charter purpose and focus?

- A. Forecasts how and when the portfolio will deliver value to the organization
- B. Corresponds to the means to the "to-be" vision
- C. High-level prioritization mapping of the portfolio
- D. Can be used to influence the portfolio's success

Correct Answer: A

QUESTION 5

You have been assigned as the manager for a major transformation portfolio in your company. You are acquiring the position due to the failure of the previous manager and the strategic importance of the portfolio. You start by consulting the portfolio strategic plan.

What do you expect finding in that plan?

- A. Allocation of funds and resources for different types of initiatives and how these contribute to the organization's objectives
- B. Governance model
- C. Managing strategic changes
- D. Scope of the portfolio and the initial list of primary internal and external portfolio stakeholders

Correct Answer: A

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