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**QUESTION 1**

The existing portfolio manager was replaced by a new portfolio manager and the analysis has shown that the distance between the pessimistic and best case scenario of the new portfolio manager is larger than the old one, which kind of manager is the new one?

- A. Optimistic
- B. Pessimistic
- C. Risk Averse
- D. Risk Taker

Correct Answer: D

QUESTION 2

Stakeholders have complained to you that they are receiving redundant information and they prefer that you fix the issue promptly as it is time consuming for them. What is your best course of action?

- A. Explain to the stakeholders why it is important that they keep receiving this information
- B. Re-assess and re-write the Communication Management Plan after analyzing the stakeholders again
- C. Escalate the issue to the governance board and ask them to take a decision regarding it
- D. Update the communication matrix and remove them from it

Correct Answer: A

QUESTION 3

Based on the data in the following table, your organization should pursue which component:

1	2						
1	3	2	3				
1	4	2	4				
1	5	2	5	3	5	4	5

- A. Component 5
- B. Component 3
- C. Component 2



D. Component 1

Correct Answer: C

QUESTION 4

You are managing a portfolio in a functional organization and resources are shared between operations and projects. You are continuously performing capability and capacity analysis in order to optimize the portfolio. Which of the following capability and capacity analysis is used to just limit the number of components the organization can execute?

- A. Knowledge Basis
- B. Financial
- C. Human Resources
- D. Assets

Correct Answer: C

QUESTION 5

You are in the process of planning the portfolio for a major client and wanted to put an extra effort on planning for managing the performance as the portfolio has a lot of technical aspects and correct performance management is key to success. What tools and techniques can you use for this purpose?

- A. Elicitation techniques, Value Scoring and Measurement Analysis, Benefits Realization Analysis
- B. Elicitation techniques, Capability and Capacity Analysis, PMIS
- C. Scenario Analysis, Capability and Capacity Analysis, Quantitative and Qualitative
- D. Elicitation techniques, Communication Requirements Analysis, Stakeholder analysis

Correct Answer: B

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